



York University Board of Governors

Notice of Meeting

Tuesday 2 March 2021 1:30 to 4:30 pm

1:30 pm to 4:30 pm

Via Videoconference

Page

I. CLOSED SESSION

II. OPEN SESSION – 2:00pm approximately

- 1. Chair’s Items (P. Tsaparis) *2:00 pm*
 - a. Report on Items Decided in the Closed Session
 - b. Consent Agenda Approval
- 2. Executive Committee (P. Tsaparis) *2:05 pm*
- 3. President’s Items (R. Lenton) *2:10 pm*
 - a. Presentations:
 - Dean Sarah Bay Cheng, Faculty of Arts, Media, Design and Performance *2:30 pm* 1
 - Dean Jane Goodyer, Faculty of Lassonde *2:45 pm*15
 - b. Kudos Report.....38

Break Period – 10 minutes: 3:00 pm to 3:10 pm

- 4. Academic Resources Committee (A. Di Domenico) *3:10 pm*
 - a. March 2021 Report on Tenure and Promotion (For approval).....42
- 5. External Relations Committee *3:20 pm*
 - a. Points of Pride45

| | |
|---|----|
| 6. Finance and Audit Committee (B. White) <i>3:25 pm</i> | |
| a. Capital Projects (For approval) | |
| • Joan and Martin Goldfarb Art Gallery of YU: Budget Adjustment | 46 |
| b. Fees (For approval) | |
| • Tuition | 48 |
| • Centrally Collected Ancillary Fees | 67 |
| 7. Governance and Human Resources Committee (K. Lake) <i>3:50 pm</i> | |
| 8. Investment Committee (J. Demers) <i>4:00 pm</i> | |
| 9. Land and Property Committee (R. Williamson) <i>4:10 pm</i> | |
| 10. Other Business | |
| 11. <i>In Camera</i> Session <i>4:20 pm</i> | |
| CONSENT AGENDA | |
| 12. Minutes of the Meeting of December 1, 2020 | 72 |
| 13. Pension Fund Board of Trustees Reappointments | 80 |
| 14. Banking Resolution: Updates to Signing Officers..... | 82 |



School of the Arts, Media, Performance & Design

Sarah Bay-Cheng - Dean

AMPD

Great Art
for the Greater Good





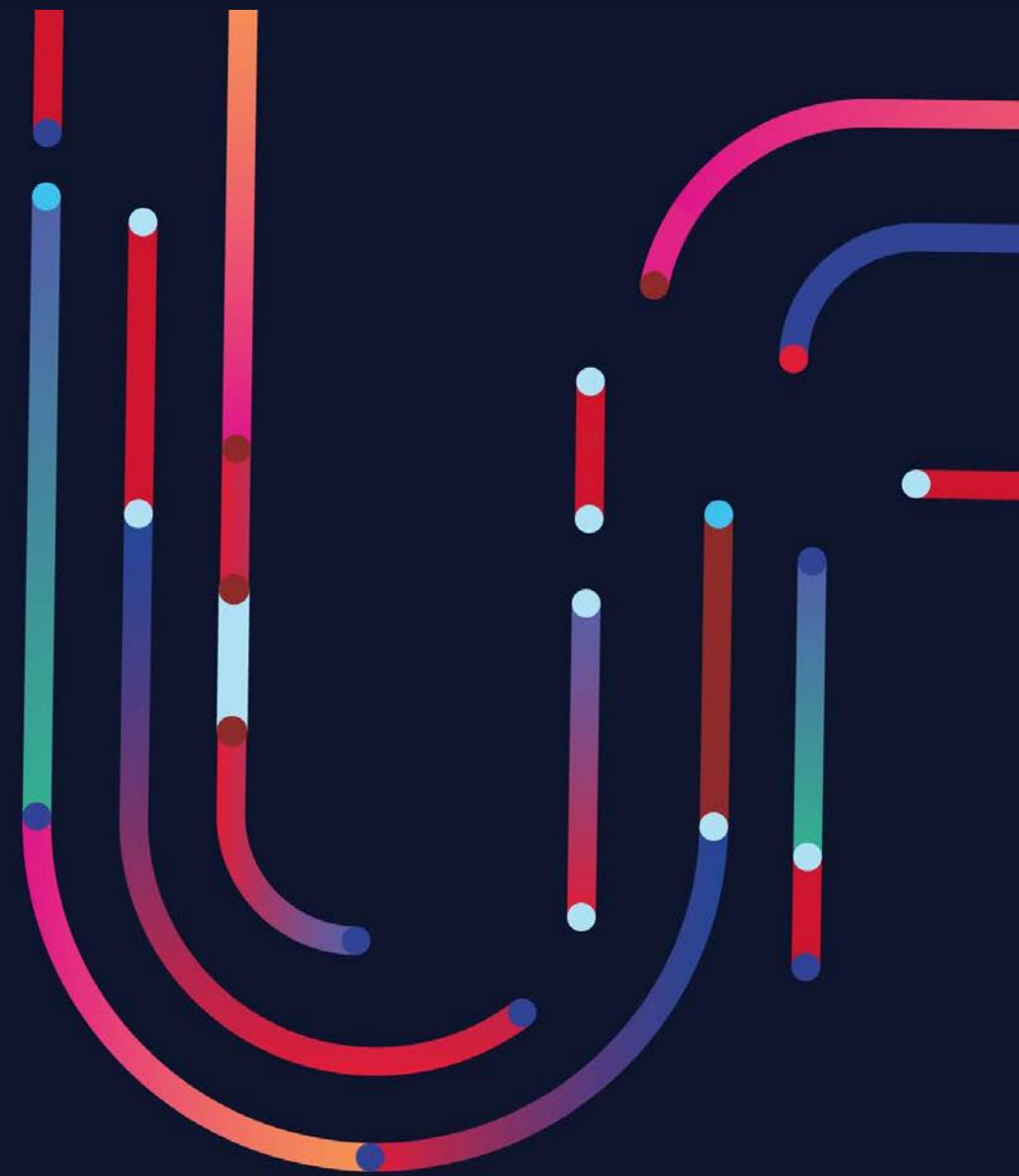
Bruce Mau:

“In the past, great thinkers like Leonardo da Vinci, Nikola Tesla and Thomas Edison synthesized all the knowledge of their day as groundwork for their innovative ideas. But the complexity of our rapidly changing world demands **DIVERSE TALENTS** and **EXPERIENCES** to make innovation happen.

RENAISSANCE TEAMS are our answer— collaborative work groups that synthesize art, technology and science to **DESIGN BEYOND BOUNDARIES**. This approach enables us to take on challenges that we don't have ready-made solutions for — and no one else does, either.”

-24 Principles for Massive Change (2020)

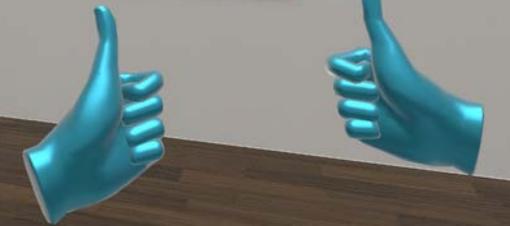
Collaboration





Digital Music Production for Online Performance

The Incubator Project a collaboration between the Department of Dance & the Department of Computational Arts

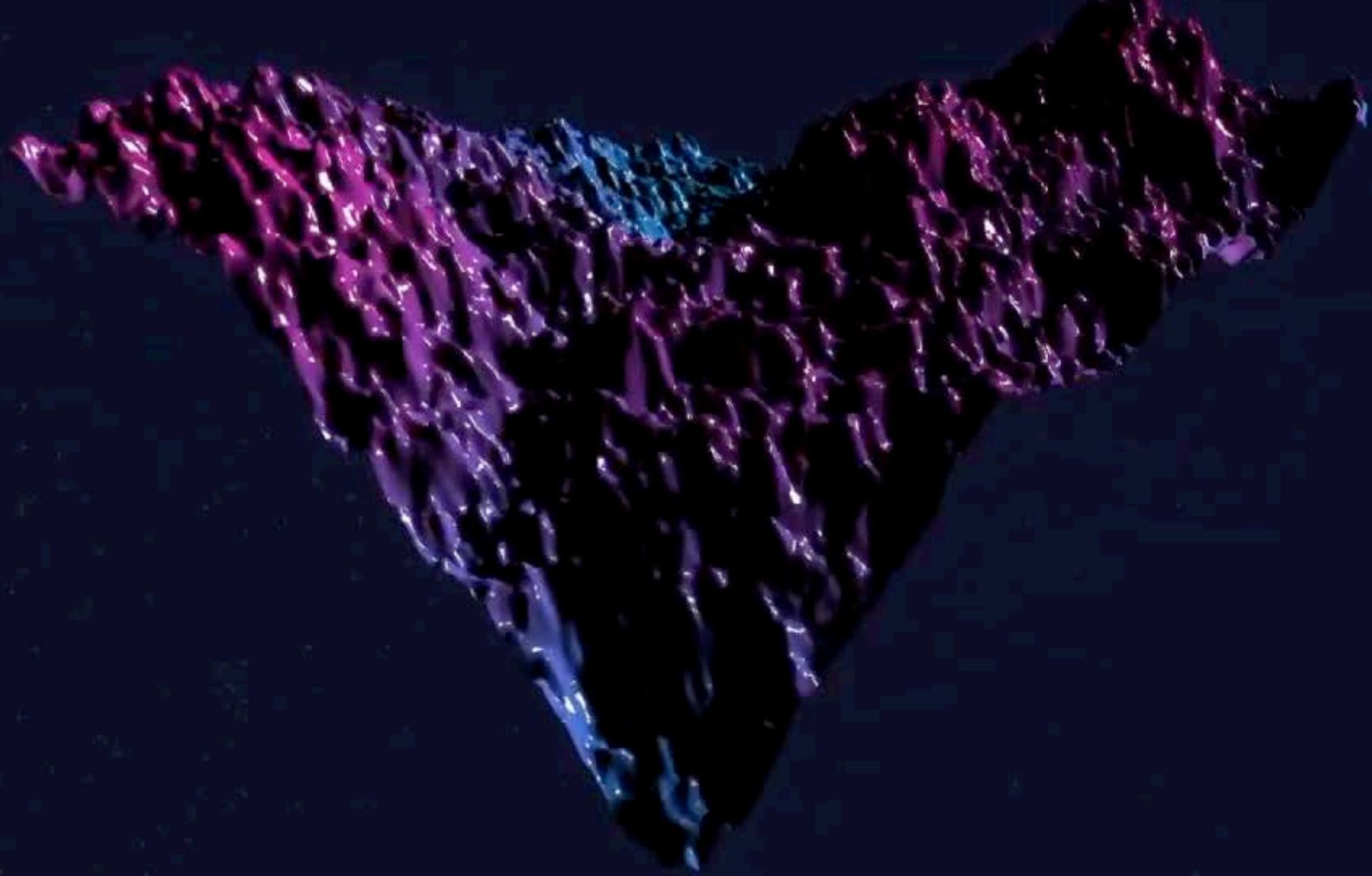


Curatorial Studies in ArtGate VR

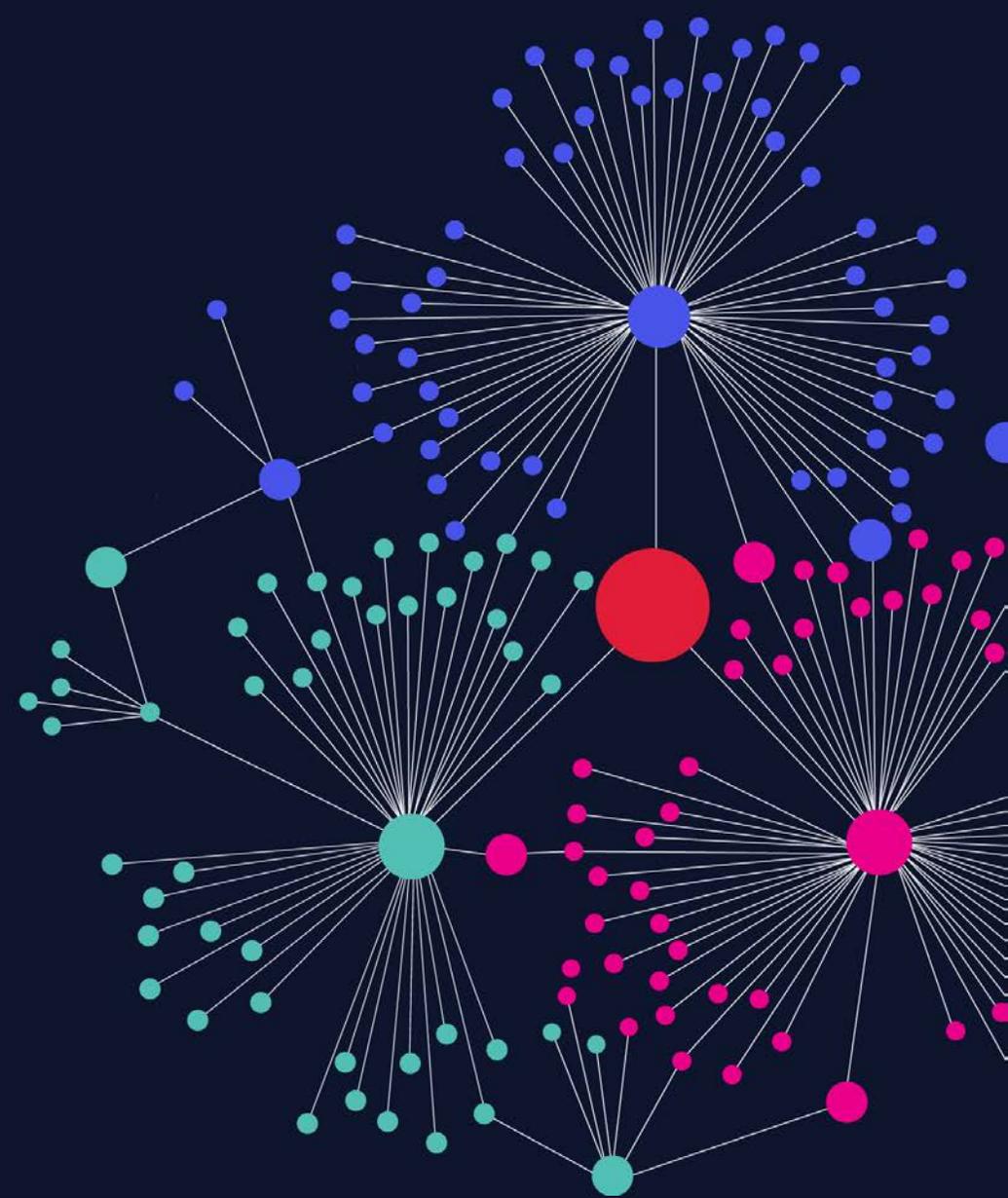
The Incubator Project
Dance & Digital Media

Computation





Connection



YORK UNIVERSITY
DEPARTMENT OF MUSIC
presents

“EXPANDING THE MUSICAL CANON:
Extensions of Black Musical Traditions”
SPEAKER SERIES
Curated by Professor Karen Burke

[CLICK HERE TO REGISTER](#)

FUTURES
CONVERSATION
HISTORY
FUTURES
CONVERSATIONS
HISTORY
FUTURES



ANTHONY M. KELLEY

*“The Sonic Synapses of Black Musical Excellence:
Foundational Connections Within a Cultural Kaleidoscope”*

FEBRUARY 25, 3:30 P.M.

This presentation will offer an overview of important nodes of creative activity, apprenticeship, mentorship, collaboration, and connection among Black composers over several decades and how they continue in living networks of musical artists concerned with the advancement of concert music.



STEPHEN M. NEWBY

“Teaching the Music of Black America”

MARCH 4, 3:30 P.M.

Through the many lens of cultural contexts, philosophical, historical, musical analysis performance practices, this presentation will explore and present ways and reasons for engaging and teaching music of Black America.



RAYMOND WISE

*“Exploring the Classical Works of African American/
Black composers for Incorporation into the
Academic Music Curriculum.”*

MARCH 11, 3:30 P.M.

Participants will discuss factors that have resulted in the omission of African American art music from the traditional academic curriculum. Myths regarding the validity of African American art music will be considered and dispelled, and methods will be presented for incorporating Black music into the academic curriculum.

school of the arts, media
performance & design | YORK U

OBSIDIAN THEATRE & CBC ARTS PRESENT

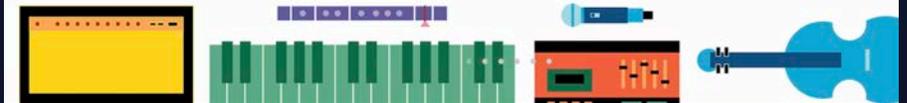
21 BLACK FUTURES



WHAT IS THE FUTURE OF BLACKNESS?



STARTING KIDS OFF ON THE RIGHT NOTE SINCE 1999.



RPSM – Carswell Chair for
Community Engaged Research in the Arts

Creativity



Artists:
 Graham Wakefield and Haru Ji (UK/CA; KR/CA),
 Mark-David Hosale and Jim Madsen (CA; CA),
 Dan Tapper (UK),
 Alison Humphrey (CA),
 Doug Van Nort (US/CA),
 Joel Ong (CA/SG),
 Nicole Clouston (CA),
 Evan Light (CA),
 Freya Björg Olafson (CA)
 Jenn E. Norton (CA),
 Michaela Pnacokova (CA/DE/SK),
 Michael Trommer (CA),
 David Han and Aidan Walte (CA),
 John Greyson (CA),
 Talen Ng-Chan (CA)

Life
 a sensorium exhibition
 October 13-18th, 2020

Life: A Sensorium.
 Multi sensory perspectives and Collaborative Artworks from
 Sensorium: Centre for Digital Arts and Technology at York University
 in conjunction with the 26th International Symposium on Electronic Art (ISEA)

Curated by
 Janine Marchessault and Melanie Wilnick

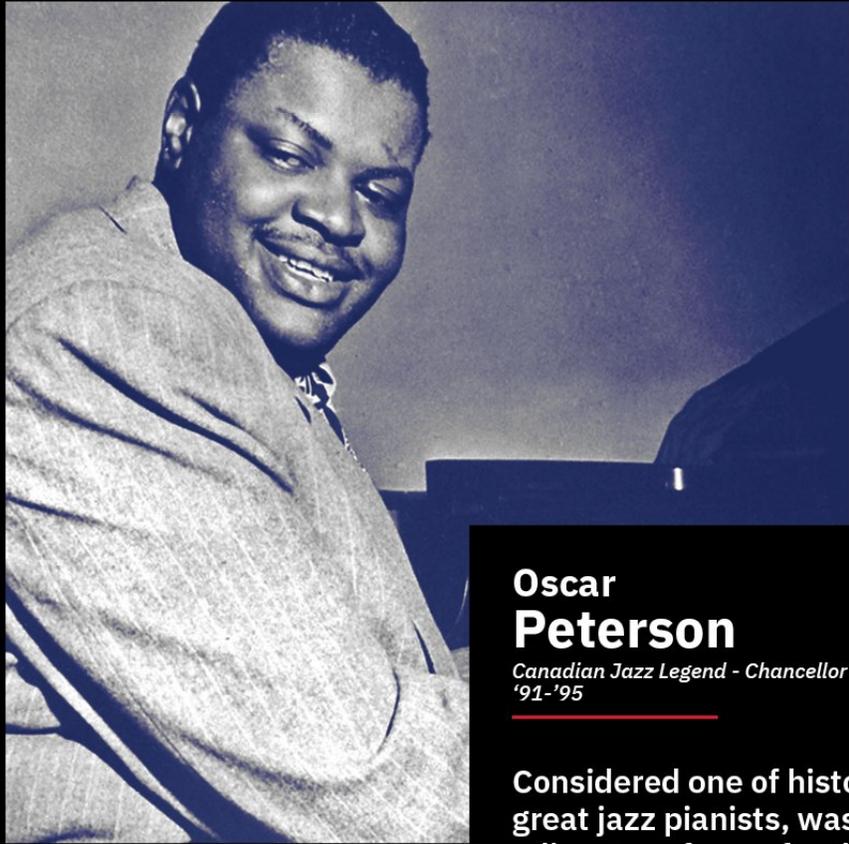
Sensorium Centre for Art + Technology ISEA 2020



Prof. Christina Petrowska Quilico (Music) – Order of Canada 2020

ISEA2020
 +MTL+ CONNECT+ MONTREAL, CANADA

Sobey Art Award 2020
 Freya Bjorg Olafson



Oscar Peterson

Canadian Jazz Legend - Chancellor of York U '91-'95

Considered one of history's great jazz pianists, was an adjunct professor for the York University Jazz program in the 80's and 90's.



Questions?

Thank you

baycheng@yorku.ca

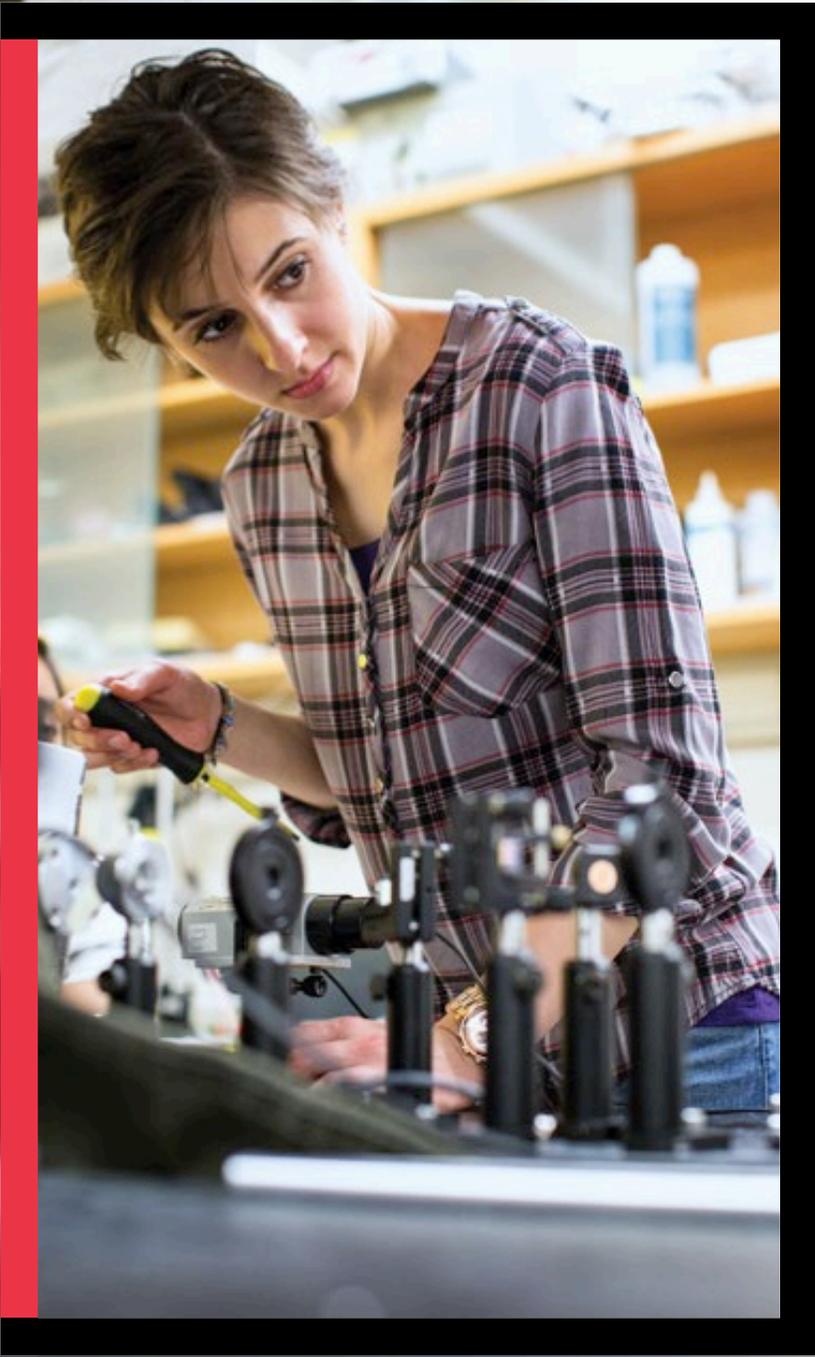


Board of Governors Welcome to the Lassonde School of Engineering

March 2, 2021

JANE GOODYER





Lassonde School of Engineering

In just a few short years, the Lassonde School of Engineering has become a leading community of engineers, scientists, and imaginative thinkers - working together to create positive change.

What is Lassonde's unique expression of the overall brand positioning?

Developing a new academic plan to align with
York University Academic Plan 2020 -2025
Building a Better Future





Who We Are: The Lassonde School of Engineering

Lassonde School of Engineering

Our key strengths are in engineering, earth and space science, computer science, that includes artificial intelligence (AI), big data

This is represented in each of our 4 departments:

Civil Engineering

535
students

Earth & Space
Science &
Engineering

370
students

Electrical Engineering
& Computer Science

3,498
students

Mechanical
Engineering

566
students



Our research priorities aim to transform society through new ideas, creativity, innovation and technology.

Environment and climate change

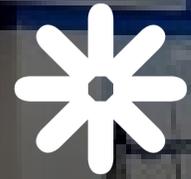
Space exploration

Infrastructure development, resilience and sustainability

Intelligence and interactive systems

Bio engineering

**With ~5,000 students,
330% growth since 2012,
demand and interest
continues to grow.**



Where we are going: Lassonde's Positioning and Academic Plan

Brand Alignment



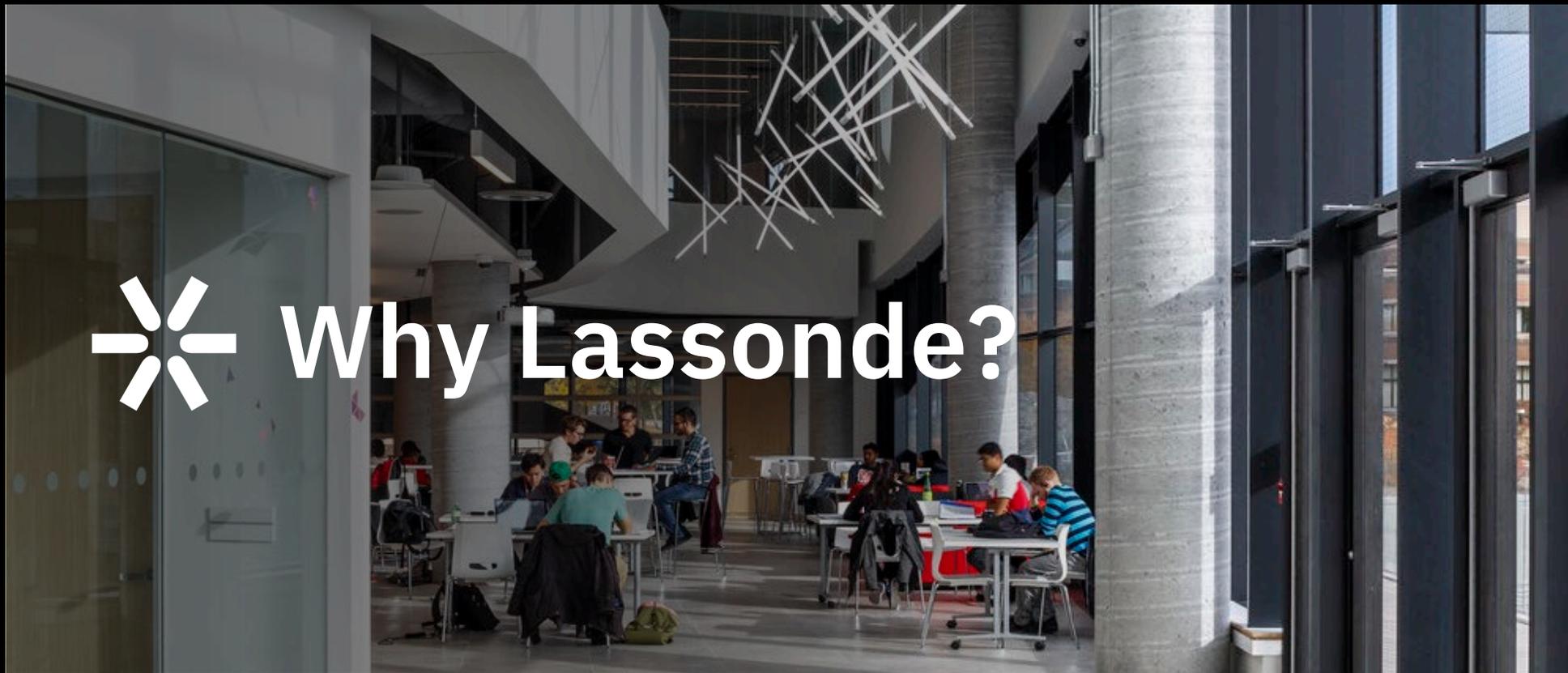
We are a community of changemakers. Driven by passion, we exist to create **POSITIVE CHANGE** for our students, our communities and the world around us by _____.

We are a community of change makers. Driven by passion, we exist to create positive change for our students, our communities, and the world around us by.....

EMPOWERING CREATORS to put ideas into action that push the world forward.

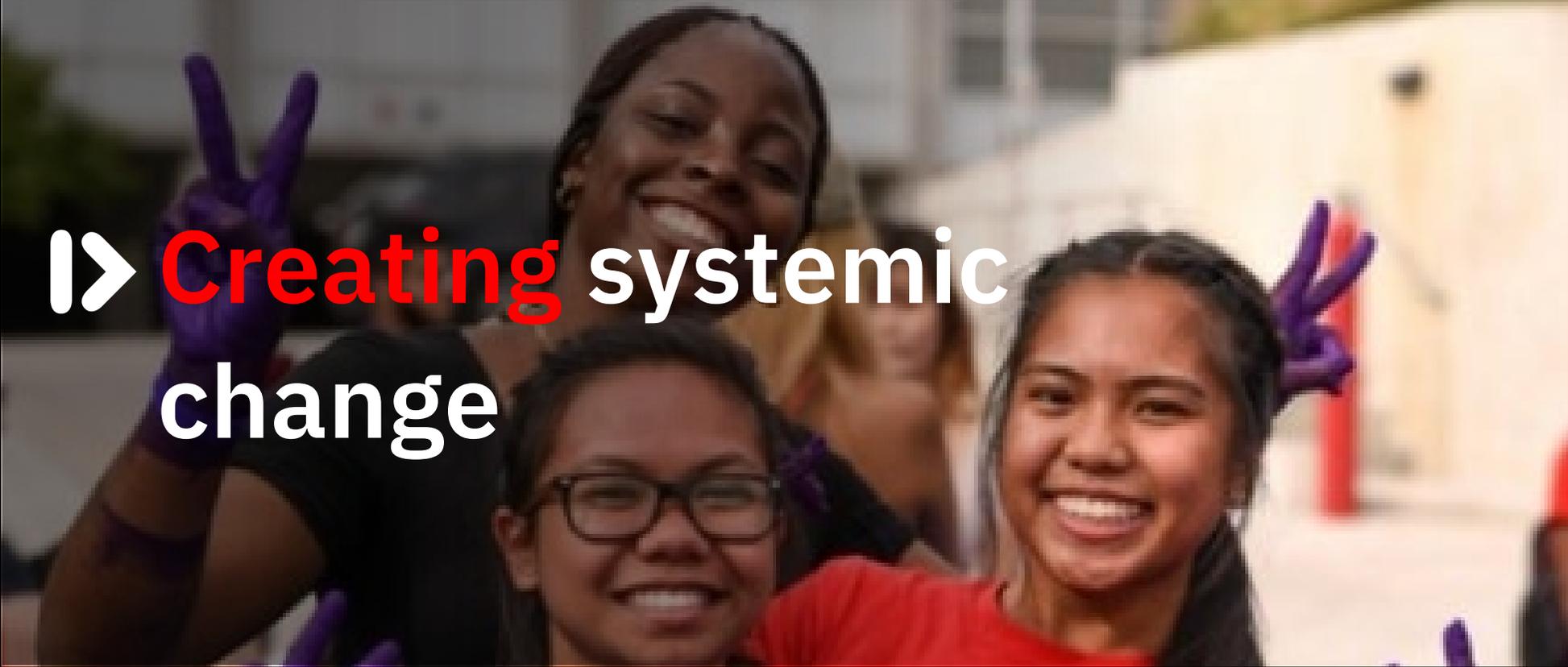


Why Lassonde?





I> Creating solutions
to global
problems



I> **Creating** systemic
change

K2I ACADEMY

Working differently with partners from
Kindergarten to Industry with a shared purpose:

To dismantle systemic barriers & make large scale
impact in the public K-12 sector to increase the
diversity of voices represented in STEM



Raised **\$1.7M** in 9 months (another \$1M in pipeline) to:

Empower 375 teachers to deliver curriculum in under-served priority schools for over 11,000 students

Provide paid work-integrated learning for grade 10/11 Girls and Black & Indigenous youth





Creating
transformative
learning
experiences

Integrated Program in Digital Technologies. A first in Canada. A fully work-integrated program launching at the Markham Centre Campus

Trailblazers

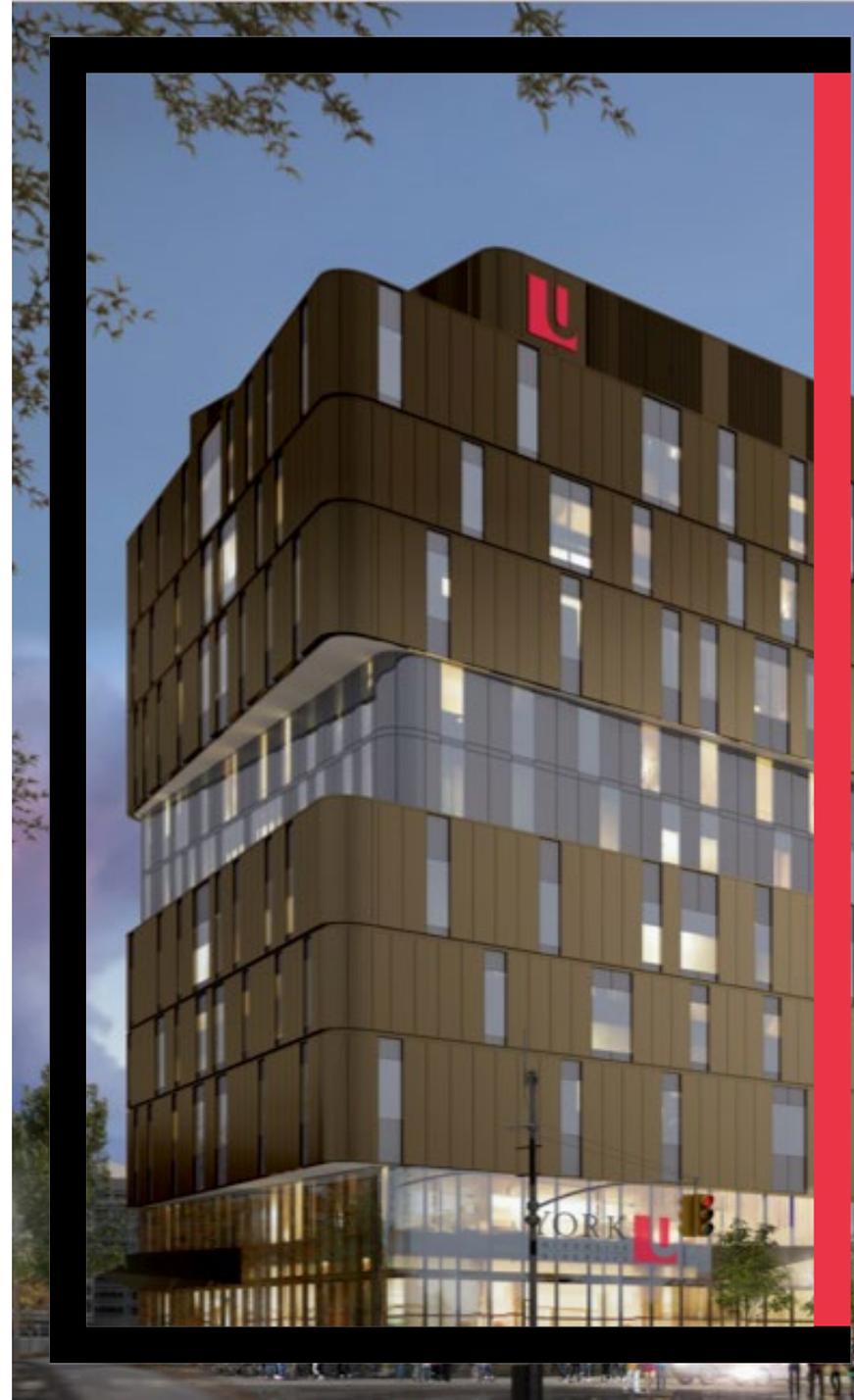


CERIDIAN

The Conference Board of Canada



CEWIL CANADA



Lassonde Academic Plan 2021 -2026

900

Faculty, students and staff engaged to create conversations with emerging and exciting ideas.

Along with the new positioning, we are undergoing a planning exercise to develop our next Academic Plan to shape the next 5 years at Lassonde



Excitement is growing about how we can collectively organize around 6 research clusters, which will need a pan-University lens:

- AI, Society and Mobility
- Water Security and Environmental Engineering
- Materials, Energy and Sustainability
- Critical Infrastructure
- Automation in Health Systems Technology
- Technology) Entrepreneurship and Knowledge Mobilization

Creating transformative learning experiences:

Expanding our academic programs in high demand areas like Mechatronics and Green Building Engineering and Construction Management.



We're also discussing how we can develop cutting-edge programs that are just about to break into the mainstream:

- Healthcare Engineering.
- Humanitarian Engineering.
- Peace Engineering.
- Privacy Engineering.

A group of students in a laboratory setting are gathered around a table, interacting with a white humanoid robot. The robot has a friendly-looking face with large eyes and a small mouth. The students are looking at the robot and talking to each other. The background shows various lab equipment, including workbenches, tools, and a computer monitor. The scene is brightly lit, suggesting an indoor environment.

With some major milestones in 2020 and exciting new changes, we are looking forward to 2021 and beyond – empowering creators to put ideas into action that push the world forward – and working together to create positive change.

YORK 

Thank you.





PRESIDENT'S KUDOS REPORT

FEBRUARY 2021



[Stephen Gill](#), a Distinguished Research Professor of Political Science, Communications and Culture, received a 2021 Killam Prize from the Canada Council for the Arts. The prestigious award recognizes the work of active and eminent researchers whose work has made an outstanding impact on the lives of Canadians and people around the world.



[Six individuals](#) with affiliations to the University were included in *Maclean's* magazine's "The Power List," which identifies 50 Canadians who are the biggest influencers of the year. Those with ties to York are:

- Beverley McLachlin (No. 15, as part of the "Retired Supreme Court Justices"), an honorary alumna (LLD '99 Osgoode), for her achievements as the first woman, and the longest-serving, chief justice in Canadian history;
- Cindy Blackstock (No. 27), an honorary alumna (LLD '17 Osgoode), for her advocacy of rights for Indigenous children;
- Murray Sinclair (No. 34), an honorary alumnus (LLD '15 Osgoode), for his contributions as Manitoba's first-ever Indigenous judge and his time serving as chief commissioner to the Truth and Reconciliation Commission;
- Jagmeet Singh (No. 36), an alumnus (LLB '05 Osgoode), for his achievements leading the New Democratic Party;
- James Temerty (No. 41, as part of "James and Louise Temerty"), an honorary alumnus (LLD '18 Science), for his incredible philanthropy and support of Canadian medicine; and
- Bianca Wylie (No. 45), an alumna (BA '12 Faculty of Liberal Arts & Professional Studies, political science), for her advocacy in open government.



The [Faculty of Science](#) launched its inaugural Dean's Special Advisory Board, a diverse group of industry and community leaders that will provide guidance on pressing issues, including the societal need for science programs; best practices surrounding Equity, Diversity, and Inclusion in science education; challenges and opportunities for science innovation and entrepreneurship; and the successful community integration of the Faculty.



The York community contributed \$161,643 toward the [2020 York Cares United Way Campaign](#), which raised funds to help vulnerable members of the community facing crisis. The community surpassed the \$150,000 goal.



[Team Schulich](#) earned the first-place title and the Queen’s Cup at the 33rd annual MBA Games, hosted online by Laval University. Considered the largest MBA competition in Canada, the two-day event features over 600 students from MBA programs across the country competing in academic, athletic, and spirit challenges.



York launched the new [Postdoctoral Fellowship Program for Black and Indigenous Scholars](#), as part of a wider commitment to promoting justice and embracing a variety of scholarly perspectives, backgrounds, and lived experiences. The program will offer emerging scholars from a range of disciplines access to the financial support, mentorship, and career development opportunities needed to build the foundation for a successful professional future.



Lassonde’s K2I Academy launched the [Helen Carswell STEAM Program for Black and Indigenous Youth](#). The program will welcome 25 Black and Indigenous students from the York Region District School Board to participate in a 14-week paid research program, where they will work on a project related to engineering, computer science, earth science, and/or atmospheric science under the guidance of Undergraduate Research Assistant Mentors, supervised by Lassonde School of Engineering faculty.



[Two students](#) from Lassonde have received the Nascent Co-op/Internship Students of the Year Award in recognition of their exceptional contribution to their co-op employer and involvement in the Lassonde community:

- Ignacio Isola, third-year space engineering student, and
- Julia Paglia, fourth-year computer engineering.



[More than 80 York researchers](#) were included in a list of the world’s top two per cent of researchers published in *PLOS BIOLOGY*. The list functions as a published database of the most prolific published researchers in science.



York launched a virtual pilot for a new international [Indigenous Student Exchange Program](#), where ten Indigenous students at York will join Indigenous students from partner universities worldwide to participate in a series of facilitated online workshops on topics ranging from food sovereignty to identity and political movements. The program is funded by the federal government-sponsored [Outbound Student Mobility Pilot Program](#), and organized by York International, the Centre for Aboriginal Student Services, the Robarts Centre for Canadian Studies, Schulich School of Business, the Faculty of Health, and the Faculty of Liberal Arts & Professional Studies.



First-year Osgoode Hall Law School JD student [Bunisha Samuels](#) is one of the first award recipients of a scholarship that is part of a new Scotiabank Program for Law Students, which funds students interested in becoming anti-racism advocates in the legal profession.



The York University Magazine earned four gold medals at the 2020 Canadian Online Publishing Awards, including Best Publication in the Best of Canada division.

Communications and Public Affairs staff also earned four awards from the [CASE District II Accolades Awards](#):

- [#PeopleofYU](#) - Gold in the Marketing category, Marketing on a Shoestring; and Bronze in the Digital Communications category, Social Media;
- [York Community Holiday Skate](#) - Silver in the Special Event category, Event on a Shoestring; and
- [York U Research Hubs - Vision: Science to Applications \(VISTA\)](#) - Bronze in the Video category for News & Research Videos.



[John K. Tsotsos](#), Distinguished Research Professor of Vision Science from Lassonde, was awarded the CS-Can/Info-Can Lifetime Achievement Award in Computer Science for his sustained and outstanding contribution to Canadian computing.



The Economist ranked the MBA program at the Schulich School of Business first in Canada and 21st in the world in the magazine's annual survey of the world's top 100 MBA programs.



[Five Osgoode staff members](#) received staff recognition awards. The 2020 Wendy Rambo Outstanding Service Award recipients are:

- Craig Butosi, Manager, Library Operations (for less than five years' service);
- Meghan Carrington, Communications & Events Coordinator, Office of External Relations & Communications (for more than five years' service); and
- Meghan Thomas, Director, Professional Graduate and International Programs, Osgoode Professional Development (for more than five years' service).

The 2020 Louella Sturdy Leadership Award recipients are:

- Aneta Gasiorowska, Manager, Human Resources and Administration, Office of the Executive Officer; and
- Paul Wye, Manager, Information Technology & Innovation, Osgoode Professional Development.



York launched the institution's first-ever [Economic and Social Impact Report](#), which profiles the University's economic, fiscal and social impact in the GTHA, Ontario, and beyond.



Lassonde Professor [Satinder Kaur Brar](#) and her colleagues, Drs. Rama Pulicharla and Pratik Kumar, received the award for 2021 Best Theoretical Oriented Paper from the *Journal of Hazardous, Toxic and Radioactive Waste* for their paper "Simple Technoeconomic Approach to Chlortetracycline Removal from Wastewater Treatment Plant."



The Youth Climate Report, a documentary film project led by [Mark Terry](#), contract faculty member and course director at the Faculty of Environmental and Urban Change, earned an Honourable Mention from the United Nations' Sustainable Development Goals 2020 Action Awards. The project is the only Canadian program to be recognized this year out of a field of more than 1,000 nominated projects.



Lassonde Professor [John Moores](#), using funding from the Canadian Space Agency, advanced the understanding and measuring of methane on Mars with the white paper, "High-frequency near-surface gas measurement: an opportunity to solve puzzles in planetary atmospheric processes in Martian methane and beyond." The paper was the first of two submitted into the Planetary Decadal Survey (2020), and both will be published in the *Bulletin of the American Astronomical Society*.



With funding from the Social Science and Humanities Research Council of Canada, Sociology Professor [Pat Armstrong](#) co-authored *Re-imagining Long-term Residential Care in the COVID-19 Crisis*, a report for the Canadian Centre for Policy Alternatives that provides government stakeholders with recommendations for improving long-term residential care.

APPOINTMENTS



Associate Professor [Chris Ardern](#) from the School of Kinesiology and Health Science was appointed Associate Dean, Research in the Faculty of Health.



Former Osgoode Professor & Dean [Lorne Sossin](#) was appointed a Justice of the Court of Appeal for Ontario.



Schulich Professor [Maxim Voronov](#) has accepted the prestigious Senior Editor position at *Organization Studies*, commencing April 15, 2021. The monthly, peer-reviewed, multidisciplinary journal publishes theoretical and empirical research with the aim of promoting the understanding of organizations.

Board of Governors

Memorandum

To: Board of Governors

From: Antonio Di Domenico, Chair, Academic Resources Committee

Date: 2 March 2021

Subject: March 2020 Report on Tenure and Promotion

Recommendation and Rationale:

The Academic Resources Committee recommends that the Board of Governors approve the President's March 2021 report on tenure and promotion.

This report covers tenure and promotion decisions since the Committee and Board met in October. The decisions followed due process and the advice of the appropriate bodies was considered.

Documentation is attached as Appendix A.

Recommendations for Promotion to Full Professor

| Name | Faculty | Unit (If Applicable) | Highest Degree (University) | Specialization(s) |
|-----------------|---------------------------------------|----------------------|-----------------------------|--|
| Comninel, G (M) | Liberal Arts and Professional Studies | Politics | PhD (York) | Political theory in historical and social context Classical Marxist theory, politics; ideology, and class in the French Revolution, social theories of historical states |
| Dion, S (F) | Education | | PhD (Toronto) | Indigenous Education |
| Idemudia, U (M) | Liberal Arts and Professional Studies | Social Science | PhD (Lancaster) | Corporate social responsibility and community; development in the Niger Delta; Nigeria; Socio-economic; political consequences of natural resources extraction |
| Musto, M (M) | Liberal Arts and Professional Studies | Sociology | PhD (University of Naples) | Karl Marx's work, critical analysis of varieties of Marxist and socialist thought |
| Zayed, A (M) | Science | Biology | PhD (York University) | Genome Biology and Evolution |

Recommendations for Tenure and Promotion to Associate Professor

| Name | Faculty | Unit (If Applicable) | Highest Degree (University) | Specialization(s) |
|---------------|---------------------------------------|----------------------|-----------------------------|---|
| Goitom, M (F) | Liberal Arts and Professional Studies | Social Work | PhD (Calgary) | Global migration and ethno-racial identity formation; scholarship of teaching and learning; diversity and inclusion; leadership in human services emphasis in International social work |

| Name | Faculty | Unit (If Applicable) | Highest Degree (University) | Specialization(s) |
|-----------------|----------------|-----------------------------|------------------------------------|--|
| McKinnon, L (F) | Glendon | Multidisciplinary Studies | PhD (Quebec) | Biology, arctic ecosystems and avian ecology |

Recommendations for Tenure and Promotion to Associate Professor, Teaching Stream

| Name | Faculty | Unit (If Applicable) | Highest Degree (University) | Specialization(s) |
|----------------|---------------------------------------|---|------------------------------------|---|
| Newland, F (M) | Lassonde School of Engineering | Earth and Space Science and Space Engineering | PhD (Southampton) | Algorithmic and computational methods for geomatics |
| Rodde, S (M) | Liberal Arts and Professional Studies | Philosophy | PhD (McGill) | Ancient Greek philosophy; critical thinking and logic; history of philosophy; medieval; early modern ethics |
| Quirt, M (F) | Liberal Arts and Professional Studies | Equity Studies | PhD (Trent) | Northern residential schools; reconciliation and restitution; human rights of indigenous peoples; legacies of settler colonialism |

FEBRUARY 2021

Points of Pride



York University is a leading international teaching and research university and a driving force for positive change.

1 NEW WORLD HEALTH ORGANIZATION (WHO) COLLABORATING CENTRE LOCATED AT YORK UNIVERSITY

York has been designated as the WHO Collaborating Centre on Global Governance of Antimicrobial Resistance (WHOCC) which will be led by Prof. Steven Hoffman. With a focus on providing technical guidance, policy analysis and international legal advice on global governance frameworks, renowned experts will ensure equitable and effective measures in addressing this worldwide problem.

2 YORK LAUNCHED ITS FIRST-EVER ECONOMIC AND SOCIAL IMPACT REPORT

This new report demonstrates how the University serves as a ladder of opportunity for students, an engine for social progress, and a driver of economic growth. The new Report showcases the impact of York University on the Ontario economy is equal to over \$4 billion, or about 0.6% of provincial GDP.

3 YORK UNIVERSITY'S ALUMNI MAGAZINE WINS PRESTIGIOUS NATIONAL PUBLISHING AWARD

The York University Magazine won four gold medals at the recent Canadian Online Publishing Awards (COPA) including the Best Publication in the Best of Canada category. This is the first time an academic publication has won against Consumer and Business magazines including big brands such as CBC, CTV, HuffPost and Global News.



Board of Governors

Memorandum

To: Board of Governors

From: Bobbi-Jean White, Chair, Finance and Audit Committee

Date: 2 March 2021

Subject: Joan and Martin Goldfarb Art Gallery of York University- Budget Increase

Recommendation:

The Board Finance and Audit Committee recommends that the Board of Governors approve a budget increase of \$2M (from \$8M to \$10M), inclusive of HST, for the design and construction of the new building for the Joan and Martin Goldfarb Art Gallery of York University.

Background and Rationale:

The original budget of \$8M was approved by the Board on September 19, 2019.

The site for the standalone art gallery of approximately 8,000-10,000 sq. ft. gross floor area, located within the Arts, Media, Performance and Design (AMPD) precinct between the East Accolade building and the Centre for Film and Theatre building, facing the Harry W. Arthurs Common, was approved by the Board on June 25, 2019.

A Request for Supplier Qualification (RFSQ) was issued for architectural services on March 24, 2020. This resulted in responses from 28 firms from within Canada and internationally, from which seven firms were selected to proceed to the next stage of the selection process.

A Request for Proposal (RFP) was issued on August 10, 2020 to the seven pre-qualified firms. The top three firms were then invited to participate in a design competition. The design competition resulted in Hariri Pontarini Architects Inc (HPA) being selected by the Competition Evaluation and Project Committees. HPA is a renowned Toronto based architectural firm, recognized internationally, who

Board of Governors

demonstrated experience with similar scale art galleries and museums.

The design competition deliverables from the three firms included a vision, a design concept, and a cost estimate for their proposals to deliver on the art gallery's program and goals. The cost estimates of all three submissions exceeded the \$5.6M construction budget target. As the project is expected to attract additional donations and government grants, Administration recommends increasing the project budget by \$2M to allow the design process to continue expeditiously.

Funding

Ultimately this project will be funded by donations, grants, and a contribution from the University Fund as follows:

| | |
|--|-----------------------|
| Donation Received | \$ 5.0M |
| University Fund | 3.0M |
| Internal loan, to be repaid with future donations/grants | <u>2.0M</u> |
| Total Project Budget | <u>\$10.0M</u> |

Project Schedule

| <u>Activity</u> | <u>Timeline</u> |
|----------------------------------|----------------------|
| Schematic Design | January -Mar 2021 |
| Site Plan Application submission | April 2021 |
| Design Development | April-June 2021 |
| Contract Documents | July -September 2021 |
| Tender | October 2021 |
| Site Plan, Bldg. Permit received | November 2021 |
| Construction | Nov. 2021- Feb 2023 |

Board of Governors

Memorandum

To: Board of Governors
From: Bobbi-Jean White, Chair, Finance and Audit Committee
Date: 2 March 2021
Subject: **Tuition Fees - Approval**

Recommendation:

The Finance and Audit Committee recommend that the Board of Governors approve domestic and international tuition fees as outlined in this memorandum.

Background and Rationale

(a) Tuition Fees for Programs Eligible for Provincial Funding

The current Tuition Fee Framework for programs eligible for provincial operating grants (regular undergraduate arts and science and other programs, professional programs, and graduate programs) expires at the end of fiscal year 2020-21. This Framework, which has been in place for two years, reduced tuition fees by 10% in 2019-20 and froze them in 2020-21. It is expected that the Ministry of Colleges and Universities (MCU) will announce a New Tuition Fee Framework shortly. While it is unknown what a new tuition framework will permit in terms of tuition increases, it is expected to be minimal. However, while the recommendations below include alignment to a new Framework, that is intended to not exceed a 3% increase under any circumstances.

For programs eligible for provincial operating grants, the University is seeking approval for tuition fee changes as follows:

Fiscal 2021-22

- Maintain the 2020-21 Board approved tuition fees during the 2021 spring/summer sessions for domestic students in programs eligible for provincial operating grants.
- When it is released, align any increases in domestic tuition fees for students in undergraduate arts and science with the new government Tuition Fee Framework for the period September 1, 2021 to April 30, 2022, but not to exceed a 3% increase.

Board of Governors

- No fee increases are being requested for students in research-based graduate programs.

(b) Tuition Fees for International Students

The government Tuition Fee Framework does not apply to international students.

In February 2019, the Board approved an increase of 10% for 2020-21 for international students in most undergraduate programs. In consideration of the ongoing pandemic with its challenges for international travel and in-class instruction, the University provided a tuition fee rebate to international students in 2020-21, effectively offsetting the Board-approved increases of 10%. In 2021-22, the intention is to keep international fees frozen at 2020-21 levels. The University understands that international students continue to experience challenges and financial strain, and is committing \$10M in funds for international student bursaries to address this need. Approval is being requested for international tuition fees as outlined below:

Fiscal 2021-22

- Freeze tuition fees for new international students in undergraduate programs (arts and science, and professional) for the period May 1, 2021 to April 30, 2022 at the 2020-21 levels.
- Freeze tuition fees for continuing international students in undergraduate programs (arts and science, and professional) for the period May 1, 2021 to April 30, 2022 at the 2020-21 levels.
- Tuition fee increases ranging from 0% to 5% for international professional masters programs for 2021-22 as proposed by Faculties. These fees have taken into consideration market demand and pricing in comparison to peer institutions.
- No fee increases are being requested at this time for international research-based graduate programs.

Fiscal 2022-23 and beyond

- To provide stability to continuing undergraduate international students, commit to fee increases of 5% or less per year for the normal duration of the program (usually a maximum of four years, including the year of the freeze).
- For international professional masters programs, tuition fee increases will be considered as proposed by Faculties, taking into consideration market demand and pricing in comparison to peer institutions.
- No fee increases for International research-based Graduate programs.

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Domestic Tuition Fees

Administration recommends:

- 1. That the Domestic Tuition Fees for Undergraduate Non-Professional Arts, Science and Other Programs as defined in the Tuition Fee Guidelines from MCU be maintained at the 2020-21 Board approved levels for the spring/summer 2021 sessions. When the new Tuition Fee Framework is released, align increases with the new Framework beginning September 1, 2021. The fees are shown below:**

- a) Arts, Science and Other – Domestic Student Tuition Fee based on 30 credits (excludes centrally collected ancillary and student referenda fees):

| Arts, Science & Other | Current Board Approved Fee 2020-21 | 2021-22 spring/summer session | 2021-22 September 1, 2021 |
|-----------------------|------------------------------------|-------------------------------|-----------------------------|
| All Years | 6,118.12 | 6,118.12 | Align to the new Framework* |

- b) Design – Domestic Student Total Fee Per Year based on 30 credits (excludes centrally collected ancillary and student referenda fees):

| Bachelor of Design | Current Board Approved Fee 2020-21 | 2021-22 spring/summer session | 2021-22 September 1, 2021 |
|---------------------------|------------------------------------|-------------------------------|-----------------------------|
| Year 1 – 4 | 8,999.51 | 8,999.51 | Align to the new Framework* |
| Supplementary Year | 3,606.07 | 3,606.07 | |

- 2. That the Domestic Tuition Fees for Undergraduate Professional Programs as defined in the Tuition Fee Guidelines from MCU be maintained at the 2020-21 Board approved levels for the spring/summer 2021 sessions. When the new Tuition Fee Framework is released, align increases with the new Framework beginning September 1, 2021. The fees are shown below:**

- a) Business (BBA, iBBA), BCom (formerly Bachelor of Administrative Studies or BAS), ITEC (BA or BSc), BPA, BDEM, Computer Science (BA, BSc, iBA, iBSc) – Domestic Student Tuition Fee based on 30 credits (excludes centrally collected ancillary and student referenda fees):

| Undergraduate Professional Programs | Current Board Approved Fee 2020-21 | 2021-22 spring/summer session | 2021-22 September 1, 2021 |
|-------------------------------------|------------------------------------|-------------------------------|-----------------------------|
| All Year | 8,647.35 | 8,647.35 | Align to the new Framework* |

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- b) BEng – Computer Engineering, Software Engineering, Geomatics, Engineering, Space Engineering – Domestic Student Tuition Fee based on 36 credits (excludes centrally collected ancillary and student referenda fees):

| BEng - Computer, Software, Geomatics, Space - Domestic | Current Board Approved Fee 2020-21 | 2021-22 spring/summer session | 2021-22 September 1, 2021 |
|---|---|--------------------------------------|----------------------------------|
| All Years | 10,376.83 | 10,376.83 | Align to the new Framework* |

- c) BEng – Mechanical/Civil/Electrical Engineering; Lassonde’s Common 1st Year & Undeclared Majors – Domestic Student Tuition Fee based on 36 credits (excludes centrally collected ancillary and student referenda fees):

| BEng - Electrical, Civil, Mechanical - Domestic | Current Board Approved Fee 2020-21 | 2021-22 spring/summer session | 2021-22 September 1, 2021 |
|--|---|--------------------------------------|----------------------------------|
| All Years | 11,486.28 | 11,486.28 | Align to the new Framework* |

- d) Law (JD/LLB) – Full-time Domestic Student Tuition Fee Per Year (excludes centrally collected ancillary and student referenda fees):

| Law (JD) – Domestic | Current Board Approved Fee 2020-21 | 2021-22 spring/summer session | 2021-22 September 1, 2021 |
|----------------------------|---|--------------------------------------|----------------------------------|
| All Years | 24,802.27 | 24,802.27 | Align to the new Framework* |

- 3. That the Domestic Tuition Fees for Professional Graduate Programs as defined in the Tuition Fee Guidelines from MCU be maintained at the 2020-21 Board approved levels for the spring/summer 2021 sessions. When the new Tuition Fee Framework is released, align increases with the new Framework beginning September 1, 2021. The fees are shown below:**

- a) MBA/iMBA - Full-Time Domestic Student Tuition Fee per Term (excludes centrally collected ancillary and student referenda fees):

| MBA/iMBA - FT Domestic | Current Board Approved Fee 2020-21 | 2021-22 spring/summer session | 2021-22 September 1, 2021 |
|-------------------------------|---|--------------------------------------|----------------------------------|
| All Years | 17,518.52 | 17,518.52 | Align to the new Framework* |

NOTE: Part-Time students pay 40% of Full-Time fee

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- b) MF/MBAN/MMAI – Full-Time Domestic Fee Per Term (excludes centrally collected ancillary and student referenda fees):

| MF/MBAN/MMAI - FT Domestic | Current Board Approved Fee 2020-21 | 2021-22 spring/summer session | 2021-22 September 1, 2021 |
|----------------------------|------------------------------------|-------------------------------|-----------------------------|
| Entering Year | 17,518.52 | 17,518.52 | Align to the new Framework* |
| Year 2 | 16,684.30 | 16,684.30 | |
| Year 3 | 15,889.81 | 15,889.81 | |

NOTE: Part-Time students pay 40% of Full-Time fee

- c) Master of Real Estate and Infrastructure – Full-Time Domestic Student Tuition Fee Per Term (excludes centrally collected ancillary and student referenda fees). The tuition fee decrease is effective in the Winter Term:

| MREI - Domestic | Current Board Approved Fee 2020-21 | 2021-22 spring/summer session | 2021-22 September 1, 2021 |
|-----------------|------------------------------------|-------------------------------|-----------------------------|
| Entering Year | 17,076.72 | 17,076.72 | Align to the new Framework* |
| Year 2 | 16,263.55 | 16,263.55 | |

NOTE: Part-Time students pay 40% of Full-Time fee

- d) Diploma in Financial Engineering – Part -Time Domestic Student Tuition Fee Per Term (excludes centrally collected ancillary and student referenda fees):

| Diploma in Financial Engineering - Domestic | Current Board Approved Fee 2020-21 | 2021-22 spring/summer session | 2021-22 September 1, 2021 |
|---|------------------------------------|-------------------------------|-----------------------------|
| Year 1 | 7,007.41 | 7,007.41 | Align to the new Framework* |
| Continuing | 6,673.73 | 6,673.73 | |

NOTE: Part-Time students pay 50% of the Full-Time fee per term. Students who do not complete the program within the three terms will be charged the part-time graduate studies tuition rate for each subsequent term until completion

- e) LLM/PDP and LLM International Business Law - Domestic Student Program Fee (excludes centrally collected ancillary and student referenda fees):

| LLM/PDP - Accelerated (3 Terms) - Domestic | Current Board Approved Fee 2020-21 | 2021-22 spring/summer session | 2021-22 September 1, 2021 |
|--|------------------------------------|-------------------------------|-----------------------------|
| Entering Year | 22,804.76 | 22,804.76 | Align to the new Framework* |
| Year 2 | 19,558.82 | 19,558.82 | |
| Year 3 | 18,524.59 | 18,524.59 | |

NOTE: Domestic Part-Time Fee set at 50% of Full-Time Fee

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| LLM/PDP – Non-Degree (36 Credits) - Domestic | Current Board Approved Fee 2020-21 | 2021-22 spring/summer session | 2021-22 September 1, 2021 |
|--|------------------------------------|-------------------------------|-----------------------------|
| Entering Year | 22,804.76 | 22,804.76 | Align to the new Framework* |
| Year 2 | 19,558.58 | 19,558.58 | |
| Year 3 | 18,524.37 | 18,524.37 | |

| LLM International Law (4 Terms) - Domestic | Current Board Approved Fee 2020-21 | 2021-22 spring/summer session | 2021-22 September 1, 2021 |
|--|------------------------------------|-------------------------------|-----------------------------|
| Entering Year | 22,804.76 | 22,804.76 | Align to the new Framework* |
| Year 2 | 16,289.10 | 16,289.10 | |

- f) MHRM - Domestic Student Fee for 4 Terms - (excludes centrally collected ancillary and student referenda fees):

| MHRM (4 Terms) - Domestic | Current Board Approved Fee in 2020-21 | 2021-22 spring/summer session | 2021-22 September 1, 2021 |
|---------------------------|---------------------------------------|-------------------------------|-----------------------------|
| Entering Year | 32,386.79 | 32,386.79 | Align to the new Framework* |
| Year 2 | 30,844.54 | 30,844.54 | |
| Year 3 | 29,375.74 | 29,375.74 | |
| Year 4 | 28,520.17 | 28,520.17 | |

NOTE: Part-Time students pay 50% of Full-Time fee per term. Students who do not complete the program within 4 terms for full-time and 8 terms for part-time will be charged the part-time graduate studies tuition rate for each subsequent term until completion.

- g) MPPAL - Domestic Student Fee for 6 Terms (excludes centrally collected ancillary and student referenda fees):

| MPPAL - Domestic | Current Board Approved Fee in 2020-21 | 2021-22 spring/summer session | 2021-22 September 1, 2021 |
|------------------|---------------------------------------|-------------------------------|-----------------------------|
| Entering Year | 20,327.73 | 20,327.73 | Align to the new Framework* |
| Year 2 | 19,359.70 | 19,359.70 | |
| Year 3 | 18,437.81 | 18,437.81 | |
| Year 4 | 17,900.78 | 17,900.78 | |
| Year 5 | 17,379.41 | 17,379.41 | |

NOTE: Part-Time students pay 50% of the full-time fee per term. Students who do not complete the program within 6 terms will be charged the part-time graduate studies tuition rate for each subsequent term until completion.

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- h) MFAcc - Domestic Student Fee for 4 Terms (excludes centrally collected ancillary and student referenda fees):

| MFAcc - Domestic | Current Board Approved Fee in 2020-21 | 2021-22 spring/summer session | 2021-22 September 1, 2021 |
|------------------|---------------------------------------|-------------------------------|-----------------------------|
| Entering Year | 32,565.47 | 32,565.47 | Align to the new Framework* |
| Year 2 | 31,014.72 | 31,014.72 | |
| Year 3 | 29,537.82 | 29,537.82 | |
| Year 4 | 28,677.49 | 28,677.49 | |

NOTE: Part-Time students pay 50% of the Full-Time fee. Students who do not complete the program within 4 terms for Full-Time and 8 terms for Part-Time will be charged the Part-Time graduate studies tuition rate for each subsequent term until completion.

- i) Master of Leadership and Community Engagement (MLCE) - Part-Time - Fee per Year (excludes centrally collected ancillary and student referenda fees):

| MLCE - PART-TIME - Domestic | Current Board Approved Fee in 2020-21 | 2021-22 spring/summer session | 2021-22 September 1, 2021 |
|-----------------------------|---------------------------------------|-------------------------------|-----------------------------|
| Entering Year | 8,064.90 | 8,064.90 | Align to the new Framework* |
| Year 2 | 7,830.00 | 7,830.00 | |

- j) EMBA Domestic Student Program Fee – fee changes effective in the Winter Term (excludes ancillary and student referenda fees):

| EMBA - Domestic | Current Board Approved Fee in 2020-21 | 2021-22 spring/summer session | 2021-22 September 1, 2021 |
|-----------------|---------------------------------------|-------------------------------|-----------------------------|
| Entering Year | 110,192.47 | 110,192.47 | Align to the new Framework* |

- k) Master of Conference Interpreting (MCI) - Fee Per Term (excludes centrally collected ancillary and student referenda fees):

| MCI - Domestic | Current Board Approved Fee in 2020-21 | 2021-22 spring/summer session | 2021-22 September 1, 2021 |
|----------------|---------------------------------------|-------------------------------|-----------------------------|
| Entering Year | 2,187.91 | 2,187.91 | Align to the new Framework* |

NOTE: Domestic Part-Time tuition fee set at 50% of the Full-Time fee

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- l) Master in Management (MMgt), Master in Accounting (MAcc) and Diploma in Accounting (DIAcc) programs - Fee Per Term (excludes centrally collected ancillary and student referenda fees):

| MAcc/DIAcc, MMgt - Domestic | Current Board Approved Fee in 2020-21 | 2021-22 spring/summer session | 2021-22 September 1, 2021 |
|------------------------------------|--|--------------------------------------|----------------------------------|
| All Years | 8,506.80 | 8,506.80 | Align to the new Framework* |

NOTE: Domestic Part-Time tuition fee set at 40% of the Full-Time fee

- m) Master of Applied Science (MASc) – Civil & Mechanical Engineering - Full-Time Fee per Year – 3 Terms (excludes centrally collected ancillary and student referenda fees):

| MASc (Civil & Mechanical Engineering) – 3 Terms | Current Board Approved Fee in 2020-21 | 2021-22 spring/summer session | 2021-22 September 1, 2021 |
|--|--|--------------------------------------|----------------------------------|
| All Years | 9,000.00 | 9,000.00 | Align to the new Framework* |

NOTE: Domestic Part-Time tuition fee set at 50% of the Full-Time fee

- n) Master of Marketing (MMKG) - Fee per Term (excludes centrally collected ancillary and student referenda fees):

| MMKG - Domestic | Current Board Approved Fee in 2020-21 | 2021-22 spring/summer session | 2021-22 September 1, 2021 |
|------------------------|--|--------------------------------------|----------------------------------|
| All Years | 11,987.80 | 11,987.80 | Align to the new Framework* |

NOTE: Domestic Part-Time tuition fee set at 50% of the Full-Time fee

- o) Master of Supply Chain Management (MSCM) - Fee per Term (excludes centrally collected ancillary and student referenda fees):

| MSCM - Domestic | Current Board Approved Fee in 2020-21 | 2021-22 spring/summer session | 2021-22 September 1, 2021 |
|------------------------|--|--------------------------------------|----------------------------------|
| All Years | 17,518.41 | 17,518.41 | Align to the new Framework* |

NOTE: Domestic Part-Time tuition fee set at 50% of the Full-Time fee

- p) Graduate Diploma in Management (GDM) - Fee per Term (excludes centrally collected ancillary and student referenda fees):

| GDM - Domestic | Current Board Approved Fee in 2020-21 | 2021-22 spring/summer session | 2021-22 September 1, 2021 |
|-----------------------|--|--------------------------------------|----------------------------------|
| All Years | 3,500.10 | 3,500.10 | Align to the new Framework* |

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- 4. That the Domestic Tuition Fees for research-based Graduate programs (Masters & Doctoral) be maintained at the 2020-21 Board approved levels for 2021-22. The fees are shown below:**

- a) Master of Design (MDes) – Domestic Student Fee per Term – (excludes centrally collected ancillary and student referenda fees):

| MDes - Per Term | Current Board Approved Fee in 2020-21 | 2021-22 spring/summer session | 2021-22 September 1, 2021 |
|-----------------|---------------------------------------|-------------------------------|---------------------------|
| All Years | 5,097.83 | 5,097.83 | 5,097.83 |

NOTE: Domestic Part-Time students pay 50% of the Full-Time fee.

- b) Research-based Masters and Doctoral Programs – Domestic Student Fee per Term:

| Non- professional Masters - Domestic FT | Current Board Approved Fee in 2020-21 | 2021-22 spring/summer session | 2021-22 September 1, 2021 |
|---|---------------------------------------|-------------------------------|---------------------------|
| All Years | 1,435.51 | 1,435.51 | 1,435.51 |

NOTE: Domestic Part-Time students pay 50% of the Full-Time fee.

- 5. That the Domestic Tuition Fees for LA&PS Graduate Diploma in Professional Accounting (2 terms), be maintained at the 2020-21 Board approved levels for 2021-22. This is a full cost recovery program and is not governed by MCU's Tuition Fee Framework. The fee change is effective in the winter term (excludes centrally collected ancillary and student referenda fees):**

| Diploma - Professional Accounting - Domestic | Current Board Approved Fee in 2020-21 | 2021-22 spring/summer session | 2021-22 September 1, 2021 |
|--|---------------------------------------|-------------------------------|---------------------------|
| Entering Year | 7,441.88 | 7,441.88 | 7,441.88 |
| Year 2 | 7,087.50 | 7,087.50 | 7,087.50 |

NOTE: Domestic Part-Time students pay 50% of the Full-Time fee.

- 6. That the Domestic Tuition Fees for the Graduate Diploma in Law for Law Enforcement (GDLE) be maintained at the 2020-21 Board approved levels for 2021-22. This is a part time, full-cost recovery program, and is not governed by MCU's Tuition Fee Framework. The proposed fee below is a per Term Fee (excludes centrally collected ancillary and student referenda fees):**

| GDLE - Domestic Per Term (full cost recovery program) | Current Board Approved Fee in 2020-21 | 2021-22 spring/summer session | 2021-22 September 1, 2021 |
|---|---------------------------------------|-------------------------------|---------------------------|
| All Years | 2,100 | 2,100 | 2,100 |

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***While tuition fee increases permitted under a new Tuition Fee Framework are expected to be lower, under no circumstances will alignment with a new Framework result in tuition fee increases in excess of 3%.**

International Tuition Fees

International tuition fees are not subject to MCU's Tuition Fee Framework, and the university is able to set these fees at its discretion. The proposed international fees for 2021-22 are as follows:

- frozen at the 2020-21 levels for undergraduate programs (new and continuing)
- increased by 0% to 5% for Masters professional programs
- no fee changes for research-based Masters and Doctoral programs

All international fees (except those in doctoral programs) include \$825.00 to offset the impact of the international student tax announced by the Government in the March 2012 Provincial Budget. (**NOTE:** Should the government levy additional international student taxes, the fee increases proposed below will be increased to offset the tax).

1. **That the International Tuition Fees in the undergraduate categories of Non-Professional Arts, Science and Other be maintained at the 2020-21 Board approved levels for 2021-22. This (excludes centrally collected ancillary and student referenda fees):**

| UG Arts, Science & Other | Current Board Approved Fee 2020-21 | 2021-22 |
|--------------------------|------------------------------------|-----------|
| All Years | 31,496.44 | 31,496.44 |

2. **That the International Tuition Fees (per year/30 credits) in the Bachelor of Design (BDes) be maintained at the 2020-21 Board approved levels for 2021-22. (excludes centrally collected ancillary and student referenda fees):**

| BDes | Current Board Approved Fee 2020-21 | 2021-22 |
|---------------|------------------------------------|-----------|
| All Years | 29,328.41 | 29,328.41 |
| Supplementary | 9,549.73 | 9,549.73 |

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3. That the International Tuition fee increase by 5% for entering students, and by 3% for continuing students in the professional MHRM, MPPAL, MFAcc and GDM programs in 2021-22, as follows:

- a) 5% tuition fee increase in the MHRM program – International Student Tuition Fee - 4 Terms Full-Time for entering students, 3% increase for continuing students (excludes centrally collected ancillary and student referenda fees):

| MHRM - International 4 Terms | Current Board Approved Fee in 2020-21 | 2021-22 |
|------------------------------|--|-----------|
| Entering Year | 58,513.02 | 61,438.67 |
| Year 2 | 56,808.76 | 60,268.41 |
| Year 3 | 55,154.13 | 58,513.02 |

| Annual Fee Changes | | 2021-22 |
|--------------------|--|----------|
| Entering Year | | 2,925.65 |
| Year 2 | | 1,755.39 |
| Year 3 | | 1,704.26 |

NOTE: Part-Time students pay 50% of the full-time fee.

- b) 5% tuition fee increase in the MPPAL program – International Student Tuition Fee - 6 Terms Part-Time for entering students, 3% increase for continuing students (excludes centrally collected ancillary and student referenda fees):

| MPPAL | Current Board Approved Fee in 2020-21 | 2021-22 |
|---------------|--|-----------|
| Entering Year | 45,178.89 | 47,437.83 |
| Year 2 | 43,027.51 | 46,534.25 |
| Year 3 | 40,978.58 | 44,318.34 |
| Year 4 | 37,943.13 | 42,207.94 |

| Annual Fee Changes | | 2021-22 |
|--------------------|--|----------|
| Entering Year | | 2,258.94 |
| Year 2 | | 1,355.37 |
| Year 3 | | 1,290.83 |
| Year 4 | | 1,229.36 |

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- c) 5% tuition fee increase in the MFAcc program – International Student Tuition Fee - 4 Terms Full-Time for entering students, 3% increase for continuing students (excludes centrally collected ancillary and student referenda fees):

| MFAcc | Current Board Approved Fee in 2020-21 | 2021-22 |
|---------------------------|---------------------------------------|----------------|
| Entering Year | 58,735.87 | 61,672.66 |
| Year 2 | 57,025.12 | 60,497.95 |
| Year 3 | 55,364.19 | 58,735.87 |
| Year 4 | 51,263.14 | 57,025.12 |
| Annual Fee Changes | | 2019-20 |
| Entering Year | | 2,936.79 |
| Year 2 | | 1,762.08 |
| Year 3 | | 1,710.75 |
| Year 4 | | 1,660.93 |

NOTE: Part – Time students pay 50% of the full-time fee.

- d) 5% tuition fee increase in the Graduate Diploma in Management (GDM) program – International Student Fee – 2 Terms for Year 1 students (excludes centrally collected

| GDM - International Fee for 2 Terms | Current Board Approved Fee in 2020-21 | 2021-22 |
|-------------------------------------|---------------------------------------|----------------|
| Year 1 | 10,500.30 | 11,025.32 |
| Annual Fee Changes | | 2021-22 |
| Year 1 | | 525.02 |

ancillary and referenda fees):

NOTE: Part Time program fee is 50% of the full-time fee

4. That the International Tuition fee for students in the EMBA program be maintained at the 2020-21 Board approved levels for 2021-22 (fees are effective Winter Semester and exclude all centrally collected ancillary and student referenda fees):

| EMBA | Current Board Approved Fees in 2020-21 | 2021-22 |
|---------------|--|------------|
| Entering Year | 127,333.52 | 127,333.52 |

5. That the International Tuition fee for students in the JD/LLB Program be maintained at the 2020-21 Board approved levels for 2021-22 (excludes centrally collected ancillary and student referenda fees):

| Osgoode JD/LLB | Current Board Approved Fees in 2020-21 | 2021-22 |
|----------------|--|---------|
|----------------|--|---------|

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| | | |
|-----------------------|-----------|-----------|
| Entering Year | 36,560.62 | 36,560.62 |
| Year 2 | 36,560.62 | 36,560.62 |
| Year 3 & 4 | 31,385.57 | 31,385.57 |

6. That the International Tuition fee for students in the Diploma in Financial Engineering program – Part Time fees per Term - be maintained at the 2020-21 Board approved levels for 2021-22 (excludes centrally collected ancillary and student referenda fees):

| Dip. in Financial Engineering | Current Board Approved Fee in 2020-21 | 2021-22 |
|--------------------------------------|--|----------------|
| Entering Year | 10,705.70 | 10,705.70 |

| LLM International Business Law - 3 Terms | Current Board Approved Fee in 2020-21 | 2021-22 |
|---|--|----------------|
| Entering Year | 42,314.74 | 43,584.18 |

| Annual Fee Changes | 2021-22 |
|---------------------------|----------------|
| Entering Year | 1,269.44 |

7. That the International Tuition fees for students in the LLM International Business Law and LLM/PDP programs be increased by 3% in 2021-22 (excludes centrally collected ancillary and student referenda fees), as follows:

LLM

- a) International Business Law – increase of 3% in 2021-22:

NOTE: No fee increases for continuing students paying the program fee

- b) LLM/PDP – increase of 3% in 2021-22:

| LLM/PDP - Accelerated - 3 Terms; LLM/PDP – Non-Degree 36 Credits | Current Board Approved Fee in 2020-21 | 2021-22 |
|---|--|----------------|
| Entering Year | 42,314.74 | 43,584.18 |

| Annual Fee Changes | 2021-22 |
|---------------------------|----------------|
| Entering Year | 1,269.44 |

NOTE: No fee increases for continuing students paying the program fee. Part-Time fee is set at 50% of the Full-Time fee. After three Full-Time or six Part-Time terms, the regular FGS masters program fee per Term applies

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8. That the International Tuition fee for students the BBA and iBBA programs (based on 30 credits) be maintained at the 2020-21 Board approved levels for 2021-22 (excludes centrally collected ancillary and student referenda fees):

| International BBA/iBBA | Current Board Approved Fee in 2020-21 | 2021-22 |
|------------------------|---------------------------------------|-----------|
| All Years | 32,903.03 | 32,903.03 |

9. That the International Tuition fee for students in the MBA/iMBA programs and for the MF/MBAN/MMAI programs be maintained at the 2020-21 Board approved levels for 2021-22:

- a) MBA/iMBA - International Tuition Fee per Term (excludes centrally collected ancillary and student referenda fees):

| MBA/iMBA | Current Board Approved Fee in 2020-21 | 2021-22 |
|-----------|---------------------------------------|-----------|
| All Years | 26,266.91 | 26,266.91 |

NOTE: Part-Time students pay 40% of the Full-Time fee

- b) MF/MBAN/MMAI – International Student Tuition Fee per Term (excludes centrally collected ancillary and student referenda fees):

| MF/MBAN | Current Board Approved Fee in 2020-21 | 2021-22 |
|---------------|---------------------------------------|-----------|
| Entering Year | 26,251.28 | 26,251.28 |

NOTE: Part-Time students pay 40% of the Full-Time fee. No fee increases for continuing students paying the program fee

10. That the International Tuition Fees for students in the Master in Accounting (MAcc), Diploma in Accounting (DIAcc) and Master in Management (MMgt) programs be maintained at the 2020-21 Board approved levels for 2021-22:

- a) MAcc/DIAcc/MMgt International Tuition Fee per Term (excludes centrally collected ancillary and student referenda fees):

| MAcc/DIAcc/MMgt | Current Board Approved Fee in 2020-21 | 2021-22 |
|-----------------|---------------------------------------|-----------|
| All Years | 18,430.65 | 18,430.65 |

NOTE: Part-Time students pay 40% of Full-Time Fee

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11. That the International Tuition Fees for Undergraduate Professional Programs be maintained at the 2021 Board approved levels for 2021-22, as follows:

- a) Undergraduate Professional programs in BCom, ITEC (BA or BSc), BPA, BDEM based on 30 Credits or five full courses (excludes centrally collected ancillary and student referenda fees):

| BCom, ITEC, BPA, BDEM | Current Board Approved Fee in 2020-21 | 2021-22 |
|------------------------------|--|----------------|
| Entering Year | 33,617.80 | 33,617.80 |
| Year 2 | 32,089.72 | 32,089.72 |
| Year 3 | 30,631.10 | 30,631.10 |
| Year 4 | 29,497.28 | 29,497.28 |

- b) Undergraduate Professional programs in Computer Science (BA, BSc, iBA, iBSc) based on 30 credits or 5 full courses (excludes centrally collected ancillary and student referenda fees):

| Computer Science (BA, BSc, iBA, iBSc) | Current Board Approved Fee in 2020-21 | 2021-22 |
|--|--|----------------|
| All Years | 28,953.01 | 28,953.01 |

- c) Undergraduate Professional programs in BEng - Software Engineering, Computer Engineering, Geometrics Engineering, Space Engineering (excludes centrally collected ancillary and student referenda fees):

| International BEng (Software, Computer, Geometrics, Space) | Current Board Approved Fee in 2020-21 | 2021-22 |
|---|--|----------------|
| Entering Year | 36,102.69 | 36,102.69 |
| Year 2 | 36,102.69 | 36,102.69 |
| Year 3 | 34,743.61 | 34,743.61 |
| Year 4 | 34,743.61 | 34,743.61 |

- d) Undergraduate Professional programs in BEng - Electrical/Civil/Mechanical Engineering and in the Common 1st Year & Undeclared Majors (excludes centrally collected ancillary and student referenda fees):

| International BEng (Electrical/Civil/Mechanical)/Common 1st year & Undeclared majors | Current Board Approved Fee in 2020-21 | 2021-22 |
|---|--|----------------|
| All Years | 36,102.69 | 36,102.69 |

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12. That the International Tuition Fees for the Master of Real Estate and Infrastructure (MREI) program be maintained at the 2020-21 Board approved level for 2021-22:

- a) Master of Real Estate and Infrastructure (MREI) – Tuition Fee per Term (excludes centrally collected ancillary and student referenda fees):

| MREI - International Students | Current Board Approved Fee in 2020-21 | 2021-22 |
|-------------------------------|---------------------------------------|-----------|
| Entering Year | 26,251.28 | 26,251.28 |

NOTE: Part-Time students pay 40% of Full-Time Fees. No fee increases for continuing students paying the program fee

13. That the International Tuition Fees for the Master of Leadership and Community Engagement (MLCE) program be maintained at the 2020-21 Board approved level for 2021-22:

- a) Master of Leadership and Community Engagement (MLCE) – Tuition Fee per Year (excludes centrally collected ancillary and student referenda fees):

| MLCE - PT, International | Current Board Approved Fee in 2020-21 | 2021-22 |
|--------------------------|---------------------------------------|-----------|
| Entering Year | 17,922.00 | 18,818.10 |

14. That the International Tuition Fees in the Graduate Diploma in Professional Accounting (Type 3) program be increased by 5%. The fee increase in this program is effective in the Winter Term. The resultant fee increase is outlined below:

- a) Graduate Diploma in Professional Accounting (Type 3) program - Tuition Fee per Year (excludes centrally collected ancillary and student referenda fees):

| Diploma - Professional Accounting - 2 Terms | Current Board Approved Fee - Winter & Summer 2021 | Winter, Summer 2022 |
|---|---|---------------------|
| Entering Year | 8,772.32 | 9,210.93 |
| Annual Fee Changes | | Winter, Summer 2020 |
| Entering Year | | 438.62 |

NOTE: Part-Time students pay 50% of the Full-Time fee

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15. That the International Tuition Fee for the Master of Marketing (MMKG) program be maintained at that 2020-21 Board approved level for 2021-22:

- a) Master of Marketing (MMKG) Tuition Fee Per Term (excludes centrally collected ancillary and student referenda fees)

| MMKG - International | Current Board Approved Fee in Fall 2020-21 | 2021-22 |
|-----------------------------|---|----------------|
| Year 1 | 26,251.28 | 26,251.28 |

NOTE: Part-Time students pay 50% of the Full-Time fee

16. That the International Tuition Fee for the Master of Supply Chain Management (MSCM) be maintained at the 2020-21 Board approved level for 2021-22:

- a) Master of Supply Chain Management (MSCM) Tuition Fee per Term - new program in spring/summer 2019 (excludes centrally collected ancillary and student referenda fees):

| MSCM - International | Current Board Approved Fee in Fall 2020-21 | 2021-22 |
|-----------------------------|---|----------------|
| Year 1 | 26,251.28 | 26,251.28 |

NOTE: Part-Time students pay 50% of the Full-Time fee

17. That the International Tuition Fee for the Master of Conference Interpreting (MCI) program – 6 Terms - be increased by 2% in 2021-22:

- a) Master of Conference Interpreting (MCI) Tuition Fee Per Term (excludes centrally collected ancillary and student referenda fees):

| MCI - International | Current Board Approved Fee in 2020-21 | 2021-22 |
|----------------------------|--|----------------|
| All Years | 6,918.19 | 7,056.55 |
| Annual Fee Changes | | 2021-22 |
| All Years | | 138.36 |

Board of Governors

- 18. That the International Tuition Fee for the Graduate Diploma in Law for Law Enforcement (GDLE) – part time fees for 6 Terms – be increased by 3% increase in 2021-22. The fee increase is effective in the Winter Term:**

- a) Graduate Diploma in Law for Law Enforcement (GDLE) – Part Time fees for 6 Terms (excludes centrally collected ancillary and student referenda fees):

| GDLE - International PT Fees for 6 Terms | Current Board Approved Fee in 2020-21 | 2021-22 |
|---|--|----------------|
| Year 1 | 21,000.00 | 21,630.00 |

| Annual Fee Changes | 2021-22 |
|---------------------------|----------------|
| Year 1 | 630.00 |

- 19. That the International Tuition Fee for the Master of Applied Science – Civil and Mechanical Engineering – be maintained at the 2020-21 Board approved level for 2021-22:**

- a) Master of Applied Science – Civil & Mechanical Engineering Tuition Fee per Term (excludes centrally collected ancillary and student referenda fees):

| MASc (Civil & Mechanical Engineering) per Term | Current Board Approved Fee in 2020-21 | 2021-22 |
|---|--|----------------|
| All Years | 7,000.00 | 7,000.00 |

NOTE: Part-Time students pay 50% of Full-Time Fees

- 20. That the International Tuition Fee for the Master in Design program be maintained at the 2020-21 Board approved level for 2021-22:**

- a) Master of Design – Tuition Fee Per Term (excludes centrally collected ancillary and student referenda fees):

| MDes - Per Term | Current Board Approved Fee in 2020-21 | 2021-22 |
|------------------------|--|----------------|
| All Years | 12,284.76 | 12,284.76 |

NOTE: Part-Time students pay 50% of Full-Time Fees

Board of Governors

21. That the International Tuition Fees for the Non-Professional Masters and Doctoral programs be maintained at the 2020-21 Board approved level for 2021-22, as follows:

- a) Non-Professional Masters Tuition Fee Per Term (excludes centrally collected ancillary and student referenda fees):

| Non- Professional Masters - International FT | Current Board Approved Fee in 2020-21 | 2021-22 |
|---|--|----------------|
| All Years | 6,275.00 | 6,275.00 |

NOTE: Part-Time fees are 50% of Full-Time Fees

- b) Doctoral programs - Tuition Fee Per Term (excludes centrally collected ancillary and student referenda fees):

| International PhD programs | Current Board Approved Fee in 2020-21 | 2021-22 |
|-----------------------------------|--|----------------|
| All Years | 6,000.00 | 6,000.00 |

NOTE: Part-Time students pay 50% of Full-Time fees

Board of Governors

Memorandum

To: Board of Governors

From: Bobbi-Jean White, Chair, Finance and Audit Committee

Date: 2 March 2021

Subject: Centrally Collected Ancillary Fees 2021-2022

Recommendation:

The Finance and Audit Committee recommends that the Board of Governors approve a 1.90% increase in centrally collected ancillary fees in 2021-2022, effective May 1, 2021.

- **For undergraduate students, the recommended increase is \$0.44 per credit, from \$22.91 to \$23.35, resulting in an increase from \$687.30 to \$700.50 for full-time students (enrolled in 30 credits).**
- **For graduate students in professional programs, the recommended increase is \$6.53, from \$343.64 to \$350.17, for programs charged on a per-term fee basis. Part-time graduate students pay 50% of the full-time fee.**

Background and Rationale:

Centrally collected ancillary fees provide direct support for student activities and services, including counselling, career, athletics and recreation, community safety and student development.

The 1.90% increase in ancillary fees is proposed in accordance with the provisions of the Ancillary Fee Agreement, and is required to address inflationary increases in operating costs for areas and programs supported through ancillary fees.

Recent increases in ancillary fees were:

- 1.90% in 2020-2021
- 2.40% in 2019-2020
- 2.50% in 2018-2019

Board of Governors

- 2.20% in 2017-2018

For information, a summary of ancillary fees collected by other Ontario Universities is attached at Appendix A.

Student Choice Initiative

In January 2019, the Ministry of Colleges and Universities announced the Student Choice Initiative (SCI). The SCI allowed students to choose which supplementary ancillary fees they wanted to pay, through an opt-out process.

In November 2019, the Divisional Court of Ontario overturned the SCI, stating in part, that: “requiring that universities allow students to opt out of student association fees and other ‘non-essential’ services is inconsistent with the universities’ autonomous governance”. In December 2019, the Ontario Provincial Government announced that it would appeal the divisional court’s decision.

Consistent with the divisional court’s ruling, York has suspended the SCI opt out. The University will monitor future rulings on the SCI and make related decisions accordingly.

The appeal from the Divisional Court’s decision in *Canadian Federation of Students v. Ontario*, 2019 ONSC 6658 is scheduled to be heard on March 23 and 24, 2021.

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Appendix A

Student Ancillary Fees - Ontario Universities

Compulsory Ancillary Fees are affected by various factors, including the following:

- The Ministry of Colleges and Universities (MCU) provides broad fee categories which allows institutions to collect fees for a wide variety of programs based on student needs.
- Funding models for each institution is different, so what is covered by central base funding at one institution may not be covered by another.

Student ancillary fees collected and retained by an institution are not the only fees paid by students. Students also pay levy fees, determined through student referenda and approved by relevant institutional governance bodies.

The COU chart, below, shows the compulsory ancillary fees retained by Ontario universities. Data for Brock University was not provided by COU, thus Brock is not on the list.

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2020-2021 Domestic Tuition Fees plus Ancillary Fees for Undergraduate Arts and Science Programs, by Institution (COU, 2020).

| | Tuition Fees | Compulsory Ancillary Fees | | Total |
|--------------------------|--------------|--|-------------------------------------|--|
| | | Collected by and Retained by Institution | Collected on Behalf of Student Govt | Tuition plus Ancillary Fees ¹ |
| Algoma | \$5,865 | \$654 | \$320 | \$6,839 |
| Brock | \$6,089 | \$274 | \$878 | \$7,241 |
| Carleton | \$6,067 | \$391 | \$815 | \$7,273 |
| Guelph | \$6,091 | \$598 | \$848 | \$7,537 |
| Lakehead | \$5,985 | \$378 | \$830 | \$7,192 |
| Laurentian | \$6,000 | \$367 | \$866 | \$7,233 |
| McMaster | \$6,043 | \$632 | \$704 | \$7,378 |
| Nipissing | \$5,781 | \$669 | \$789 | \$7,239 |
| OCAD | \$6,052 | \$437 | \$642 | \$7,131 |
| OntarioTech ² | \$5,983 | \$1,143 | \$889 | \$8,015 |
| Ottawa | \$6,088 | \$322 | \$926 | \$7,337 |
| Queen's | \$6,083 | \$224 | \$1,007 | \$7,315 |
| Ryerson | \$6,110 | \$398 | \$553 | \$7,062 |
| Toronto | \$6,100 | \$1,023 | \$628 | \$7,751 |
| Trent | \$6,118 | \$739 | \$698 | \$7,555 |
| Waterloo | \$6,128 | \$659 | \$773 | \$7,560 |
| Western | \$6,050 | \$513 | \$991 | \$7,554 |
| WLU | \$6,059 | \$514 | \$873 | \$7,446 |
| Windsor | \$5,800 | \$641 | \$477 | \$6,918 |
| York | \$6,118 | \$620 | \$562 | \$7,300 |

¹ Excludes co-op fees.

² The 'compulsory ancillary fee collected by and retained by institution' figure includes a technology enriched learning environment fee (TELE) of \$156.

Board of Governors

2020-2021 International Tuition Fees plus Ancillary Fees for Undergraduate Arts and Science Programs, by Institution (COU, 2020).

| | Tuition Fees | Compulsory Ancillary Fees | | Total |
|--------------------------|--------------|--|-------------------------------------|--|
| | | Collected by and Retained by Institution | Collected on Behalf of Student Govt | Tuition plus Ancillary Fees ¹ |
| Algoma | \$18,287 | \$654 | \$320 | \$19,261 |
| Brock | \$27,886 | \$274 | \$878 | \$29,038 |
| Carleton | \$26,268 | \$391 | \$815 | \$27,474 |
| Guelph | \$26,730 | \$598 | \$848 | \$28,176 |
| Lakehead | \$25,000 | \$378 | \$830 | \$26,208 |
| Laurentian | \$25,960 | \$367 | \$866 | \$27,193 |
| McMaster | \$33,852 | \$632 | \$704 | \$35,187 |
| Nipissing | \$19,325 | \$669 | \$789 | \$20,783 |
| OCAD | \$25,455 | \$437 | \$642 | \$26,534 |
| OntarioTech ² | \$24,129 | \$1,143 | \$889 | \$26,160 |
| Ottawa | \$36,161 | \$322 | \$926 | \$37,410 |
| Queen's | \$48,501 | \$224 | \$1,007 | \$49,732 |
| Ryerson | \$27,300 | \$398 | \$553 | \$28,251 |
| Toronto | \$57,020 | \$1,023 | \$628 | \$58,671 |
| Trent ³ | \$22,454 | \$1,039 | \$698 | \$24,191 |
| Waterloo | \$38,656 | \$659 | \$773 | \$40,088 |
| Western | \$33,526 | \$513 | \$991 | \$35,030 |
| WLU | \$27,860 | \$514 | \$873 | \$29,247 |
| Windsor | \$27,150 | \$648 | \$477 | \$28,276 |
| York | \$31,496 | \$620 | \$562 | \$32,678 |

¹ Excludes co-op fees and UHIP costs.

² The 'compulsory ancillary fee collected by and retained by institution' figure includes a technology enriched learning environment fee (TELE) of \$156.

³ Under Compulsory Ancillary Fees Collected by and Retained by Institution, Trent includes a \$265 mandatory fee for International Camp (an orientation program for new undergraduate international students).

BOARD OF GOVERNORS

MINUTES

Meeting: Open Session 1 December 2020 at 1:30 pm held via videoconference.

| Present: | Regrets: | Others: |
|---|-------------------------------|--|
| Paul Tsaparis, Chair Francesca Accinelli Kirsten Andersen Joanie Cameron Pritchett Jacques Demers Antonio Di Domenico Kate Duncan Jose Etcheverry David Garg Max Gotlieb Mazen Hamadeh Konata Lake Loretta Lam Julie Lassonde Rhonda Lenton Carole Malo David McFadden David Mochon Earle Nestmann Helen Polatajko Eugene Roman Ken Silver Narendra Singh Mary Traversy Bobbi White Randy Williamson Pascal Robichaud, Secretary Cheryl Underhill, Sr Assistant Secretary Hillary Barron, Assistant Secretary | Vijay Kanwar Dee Patterson | Amir Asif Kein Azinwi Anthony Barbisan Gary Brewer Mary Condon Sheila Cote Meek Caitlin Drake Smith Lucy Fromowitz Vinitha Gengatharan Lisa Gleva, Alice Hovorka, Sarah Jordon Barbara Joy Julie Lafford Tom Loebel Lyndon Martin Alex Matos Ijade Maxwell-Rodrigues Mary Catherine Masciangelo Carol McAulay JJ McMurtry Sharon Murphy Jeff O'Hagan Lisa Philipps Sanish Samuel Christine Silversides Louise Spencer Susan Webb Amanda Wassermuhl, Assistant Secretary Kathryn White, Assistant Secretary Elaine MacRae, Governance Coordinator Michelle Roseman, Administrative Assistant |

Board of Governors - Minutes

I. OPEN SESSION

1. Chair's Items

Governors and community members were welcomed the 467th meeting of the Board of Governors of York University.

a. Report on Items Decided in the Closed Session

It was announced that governors Konata Lake and Bobbi-Jean White have been re-appointed. Konata Lake will be taking on the role of Chair of the Governance and Human Resources Committee for outgoing governor David McFadden as of 1 January 2021.

b. Procedure Governing the Appointment of the Chair of the Board of Governors

The Board approved a new *Procedure Governing the Appointment of the Chair of the Board*. The new Procedure clarifies the processes and better aligns the term of the Chair with the Act. With this procedure now approved, the Secretary will soon launch the process to renew or select the Chair of the Board.

c. Appointment of Principal of Glendon

The Board appointed a new Principal of Glendon College. Following a successful search, the Board received a recommendation with which it has concurred. President Lenton will make the announcement to the York community shortly.

d. Consent Agenda Approval

The Board approved by consent:

- Minutes of the Meeting of October 6, 2020
- Banking Resolution: Updates to Signing Officers

2. Executive Committee

The Chair reported on the items that were approved at the Executive Committee and subsequently approved at the Closed session of the Board as outlined above. The Executive Committee also received the semi-annual Enterprise Risk Monitoring Report and discussed the state of risk at York in the context of the Covid pandemic. President Lenton indicated that she would be reviewing the overall Enterprise Risk Monitoring

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profiles with the Senior Leadership Team and will report back to the Board on the outcomes of that discussion.

The Chair commended the recent York U Alumni Celebration: Honouring 20 Years of Bryden Awards event, which showcased the impressive talent base that exists within the York Community. The Chair expressed thanks to Francesca Accinelli, Chair, York University Alumni Board (YUAB), as well as to Vice-President O'Hagan and his staff for their role in spearheading the event.

The Chair further reported on the success of York University's Markham Centre Campus (MCC) fundraising kickoff of a \$50 million fundraising campaign with a \$10 million gift from The R. P. Bratty Family Foundation.

3. President's Items

The President presented an overview on long-term planning at the University which focused on emerging trends in higher education, driving forward the University Academic Plan 2020-2025, and aligning the Strategic Plan to support the achievement of the academic goals within the context of the post-secondary education landscape. The presentation also included updates on FW 2020-21 enrolments, external developments in the post-secondary environment, and Markham Centre Campus progress.

a. FW 2020-21 Enrolment update and internal risk monitoring

Enrolment trends were strong in the summer and entering the fall the University is on track to meet and exceed targets. The University is holding strong at 2000 FTEs over target. There are some risks to be aware of and the University is paying close attention to international enrolment trends, especially in the context of the pandemic, to plan short, middle, and long-term. mitigation strategies where necessary.

b. Developing directions in the external post-secondary environment

Moving forward with planning, the Senior Leadership Team will be evaluating data trends in higher education across the sector to determine what is student learning and teaching will look like in a post-pandemic context. It will also be important to look at innovations and best practices in an online learning environment as well as innovations in research for tackling sustainable development goals. In implementing the University Academic Plan and developing the Strategic Plan, it will be important for the University to consider what the appropriate resource and asset management will be needed to

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realize the University's aspirational goals in the context of the future of higher education. The Strategic Plan will need to point to the areas where the University will lead on in shaping the future and positioning its role in driving positive change.

c. Markham Centre Campus: Next steps

President Lenton gave governors an update on the Markham Centre Campus. The construction on the academic building is progressing smoothly. Key municipal planning and approval permits have been received and the \$25 million funding agreement with York Region has been executed. Building design work has been completed by the architect and the full set of tender documents was issued to the construction manager in October. On-site construction is well underway, and the project continues to track on budget and on schedule for opening in Fall 2023. Work is also well underway on phase 1 activities for the Markham Student Housing Project, and plans are on track for the functional specification to be completed by January 2021 and an RFP issued by end of March 2021.

d. Pedagogical innovation and student experiences at York

The Provost provided governors with a high-level summary of the results of the survey of York students' Fall 2020 university experiences. The purpose of the survey was to determine what students' experiences were in having to pivot to a remote learning mode of delivery and what the impacts were on students as a result of this rapid transition. The Provost explained that a very thorough examination of the data will be undertaken, and this will be discussed with academic leadership. There are also plans to deploy a similar survey for the University's faculty.

The Board then heard presentations from Professor Ingrid Veninger, Cinema and Media Arts, School of the Arts, Media, Performance & Design, and Professor Mojgan Jadidi, Earth & Space Science & Engineering, Lassonde School of Engineering on pedagogical innovations adopted in their online delivery of courses.

e. Kudos Report

The report as distributed was *noted*.

4. Academic Resources Committee

a. Chairs and Professorships: Establishment of The Helen Carswell Research Chair in Dementia Care

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Following approval by the *Academic Policy, Planning and Research Committee* of Senate, this item came forward to the *Academic Resources Committee*. The associated documentation was *noted*. It was then duly *agreed that the Board of Governors approve the establishment of the Helen Carswell Research Chair in Dementia Care.*

On behalf of the Committee, Mr. DiDomenico provided a summary of key items of business discussed. The Committee engaged in a thorough and wide-ranging discussion of the Enterprise Risk Monitoring Report risks and trends, with Provost Philipps and Vice-President Asif providing context regarding the risks most closely aligned to Academic Resources Committee's mandate and highlighting mitigation measures.

The Committee heard a briefing from the Provost and Vice-President Research & Innovation regarding the Markham Centre Campus and that the Research, Innovation and Community Relations Committee will develop the research and innovation vision for the Campus, with a focus on new strategic research collaborations aligned with major economic clusters in York Region to further the University's academic goals. In progress now is the development of an innovation and community engagement plan for the campus.

With regards to the Provost's items, a key highlight is that planning for program delivery for Fall 2021 is underway anticipating a need for a hybrid of in-person and online programming to meet the need and demand of all constituencies at the University.

5. External Relations Committee

a. Points of Pride

Points of Pride, showcasing York as a driving force of positive change, were *noted*.

The Committee also a briefing from the Chief of Government and Community Relations on the work that is envisioned for the CIFAL York Centre. There was an update from the Government and Community Relations team who are working on implementing a series of virtual Townhalls and continuing to promote open, transparent and collegial governance. The Advancement team reported on alumni engagement and fundraising activities and the Communication & Public Affairs team reported strong progress in all areas of their 2020-21 strategic priorities as set out in their annual plan.

6. Finance and Audit Committee

At its meeting, the Committee approved the External Audit Plan prepared by the University's external auditor, Ernst & Young. The Committee also received an extensive

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update on the Student System Renewal Program which will continue to be a standing item on its agenda.

As a response to the cyber incident experience by York a few months ago, the Committee asked for an update on efforts to reinforce cybersecurity. It was reported that an Endpoint Detection and Response and Multi-Factor Authentication Plan project, launched in April 2020, has been completed as of September 30, 2020. The Committee also received a budget update from the Provost and the Vice-President Finance and Administration.

The Committee reviewed the latest Enterprise Risk Monitoring Report and focused on some risks most directly related to its mandate in five key areas: Government Policy; Campus Experience; Information Security and Management; Service Delivery; and Enrolment and Financial sustainability.

a. Ancillary Services Long-term Plan and Budget

Documentation was *noted*. It was duly *agreed*, **that the Board of Governors approve the Ancillary Operations long-term plan and related budgets.**

b. Fees 2021-2022

The Committee has received and approved recommendations regarding fees for 2021 - 2022 including Meal Plan Rates, Undergraduate Residence Rates and York Apartment Rental Rates.

- Meal Plan Rates

Documentation was *noted*. It was duly *agreed*, **that the Board of Governors approve the 2021-22 mandatory Meal Plan rates.**

| Mandatory Meal Plans – proposed rate changes | 2020/2021 | 2021/2022 |
|--|------------------|------------------|
| Bronze: increase of 6% | \$ 3750 | \$ 4000 |
| Silver: increase of 6% | \$ 4250 | \$ 4500 |
| Gold: increase of 5% | \$ 4750 | \$ 5000 |
| Platinum: increase of 5% | \$ 5250 | \$ 5500 |
| Convenience: increase of 9% (optional plan for students living in suite-style accommodations) | \$ 2500 | \$ 2750 |

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- Undergraduate Residence Rates

Documentation was *noted*. It was duly *agreed*, that the **Board of Governors approve the following three items:**

1. Increase in the 2021-22 undergraduate residence rates listed below:

| | |
|--|-------------|
| Double rooms in dormitory-style residences | 5.0% |
| Single rooms in dormitory-style residences | 5.0% |
| Suite-style rooms (with kitchens) – Keele campus | 5.0% |
| Suite-style rooms (without kitchens) – Glendon campus | 5.0% |

All rates include internet service.

2. Increase in the 2021-22 application fee from \$100 to \$150, with \$100 being refundable if an application is cancelled.

3. Increase in the 2021-22 deposit for accepted offers from \$300 to \$500.

- York Apartments - Rental Rates

Documentation was *noted*. It was duly *agreed*, that the **Board of Governors approve the 2021-22 York Apartments rental rate increases, listed below:**

- **0% increase for all units with continuing leases, to reflect the allowable increase established by the Ontario Rent Increase Guidelines (ORIG) for January 2021.**
- **5.0% increase for bachelor units with new leases in Assiniboine, Atkinson, and Passy Garden Apartments, effective 1 May 2021.**
- **5.0% increase for one-bedroom and two-bedroom units with new leases in Assiniboine, Atkinson, and Passy Garden Apartments, effective 1 May 2021.**

7. Governance and Human Resources Committee

On behalf of the Committee, Mr. McFadden reported that the key items of business before the Governance and Human Resources committee this cycle included:

- the approval of the revised Procedure Governing the Appointment of the Chair of the Board.
- identifying nominees for current and imminent vacancies on the Board.
- An update on the Framework to Address Anti-Black Racism, EDI Planning
- A confidential update on labour relations
- An update on Enterprise Risk Monitoring. The Committee focused on the key

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strategic risks that are most closely aligned with its own mandate which included the areas of Labour Relations and Faculty and Staff.

As outgoing Chair, Mr. McFadden thanked the members of the Committee for their conscientious and dedicated work in service of the mandate of the Committee.

8. Land and Property Committee

The Committee received a Capital Construction Report. Two projects have been completed: the renewal of the Ross Central Square Podium and Fire Alarm Upgrades, the latter of which is a component of the Housing Renewal Plan. The Committee also received a briefing on the status of the Markham Centre Campus project, which covered updates on municipal approvals, the tendering process, plans for branded signage at the construction site, fundraising activities, and the student housing initiative. The update on Lands for Learning included a briefing on the consultation stage of the Lands for Learning Real Estate Strategy and Vision. Group consultations have been completed or are ongoing with internal groups, including the Deans, the President and Vice-President's group and the Student Representative Roundtable. In tandem, a market sounding process has been initiated to solicit input from the development and infrastructure sectors. The Committee received the Fall Enterprise Risk Monitoring Report and had the opportunity to discuss it, with a focus on the Campus Experience risk.

9. Other Business

There was no other business.

The Chair of the Board took the opportunity to express appreciation to David McFadden for his contributions and leadership to the Board of Governors, and also to Earle Nestmann for his dedicated service as a governor, this being the final meeting at the conclusion of their terms.

10. In Camera Session

An *in camera* session was held; no decisions were taken

Paul Tsaparis, Chair

P. Robichaud, University Secretary

Board of Governors

Memorandum

To: Board of Governors

From: Paul Tsaparis, Chair, Executive Committee

Date: March 1, 2021

Subject: Pension Fund Board of Trustees Reappointments

Recommendation:

The Executive Committee recommends that the Board of Governors approve the following reappointments.

1. Bruno Bellissimo, as a YURA nominee, effective March 1, 2021 for a three-year term

Bruno Bellissimo worked at York University as Director of Internal Audit from 2001 until his retirement in 2012. Under his leadership, the Internal Audit function improved significantly in terms of staff capability, risk-based auditing techniques, analyses using auditing software, and audit and risk reporting at both the Management and Board of Governors levels. He was instrumental in introducing and developing York University's Risk Management framework. Bruno previously served as an active member of the York University Pension Fund Board of Trustees from 2002 to 2012.

Before joining York, Bruno had a successful career at Ontario Hydro/OPG. Bruno is a graduate of the University of Toronto and York University and holds a Master in Applied Science (Industrial Engineering) and a Master of Business Administration. He is a member of the Association of Professional Engineers of Ontario and holds a CPA-CGA designation in Ontario (retired). In retirement, Bruno now volunteers for several charitable organizations.

This is Bruno's second term as a Pension Trustee.

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2. Tammy Paglia, as a YUSA nominee, effective March 1, 2021 for a three-year term

Tammy Paglia has been employed at York University since January 2006. She currently works in the Office of Admissions as an Admissions Assistant. Before joining the York University Community, Tammy was employed in the Pension, Benefits, and Payroll fields.

In addition to her full-time work, Tammy enjoys volunteering in various organizations. She has not only been a member of the YusApuY Executive Board from 2017 but has been a member of the Executive Board of her local Branch of the Royal Canadian Legion for many years, taking on various roles, most recently, the position of Branch President.

This is Tammy's second term as a Pension Trustee.

Rationale:

The Pension Fund Board of Trustees (BoT) has responsibility for the pension fund as delegated by the Board of Governors under a Trust Agreement. Its Terms of Reference, approved by the Board of Governors, specify that various bodies recommend members. Those recommended become members when they are approved by the Board of Governors and have signed an acknowledgement that they are bound by the Trust Agreement. Even though a specific body nominates a Trustee, once appointed, Trustees do not represent only that particular body, but have fiduciary responsibilities to all the members and beneficiaries of the pension plan.

The normal term of office is three years, with retiring members being eligible for re-appointment to a maximum of nine consecutive years



Board of Governors

Memorandum

To: Board of Governors

From: Bobbi-Jean White, Chair, Finance and Audit Committee

Date: 2 March 2021

Subject: Banking Resolution Update

Recommendation:

The Finance and Audit Committee recommends that the Board of Governors approve the following signing officers on University bank accounts, effective April 5, 2021:

GROUP A

Chair, Board of Governors

President

Provost & Vice-President Academic

Vice-President Finance and Administration

Secretary of the University

Paul Tsaparis

Rhonda Lenton

Lisa Philipps

Carol McAulay

Pascal Robichaud

GROUP B

AVP Finance and CFO

Comptroller

Assistant Comptroller

AVP Budgets and Asset Management

Director of Procurement Services

Treasurer

Wendy Miller

Sanish Samuel

Ian Tytler

Ran Lewin

Dexter King

Arijit Banik

For payments issued on the accounts held with the Bank of Montreal, HSBC Canada and the Royal Bank of Canada, any two signing officers of Group A and Group B are authorized to sign and/or endorse cheques, drafts, letters of credit, and orders for the payment of money.

Board of Governors

All other banking obligations or liabilities of the University will require either two signatures of Group A or one of Group A and one of Group B.

Rationale:

The Banking Resolution has been updated to reflect personnel change; specifically:

- The appointment of Wendy Miller, AVP Finance and CFO, effective April 5, 2021.